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## **Appendices**

## **Appendix 1**

### Literature search strategy

#### Key words/terms

The key words, terms or phrases used in the search for literature were those used in the area of organ donation and transplantation. Both Australian and American spelling and combination of terms were also used. These included the following examples: transplant coordinator; transplant co-ordinator, donor coordinator, donor co-ordinator, recipient coordinator, recipient co-ordinator, organ donor coordinator, organ donor co-ordinator, organ procurement coordinator, organ procurement coordinator, clinical transplant coordinator, clinical transplant co-ordinator, OPO coordinator, OPO coordinator, in-house coordinator, in-house co-ordinator, organ transplant coordinator, organ transplant co-ordinator, organ recovery coordinator, organ recovery co-ordinator, transplant nurse, organ recovery nurse, mobile transplant coordinator nurse, mobile transplant co-ordinator nurse, mobile transplant coordinator, mobile transplant co-ordinator, organ procurement manager, organ procurement consultant, transplant coordination, transplant co-ordination, organ procurement organisation, organ procurement organization, organ donor agency, organ donor agencies, organ coordination, organ co-ordination, donor coordination, donor co-ordination, recipient coordination, recipient co-ordination, transplant unit, procurement agency, post mortem nursing, organ donor consultant, transplant consultant, medical donor coordinator, medical donor co-ordinator, organ manager, transplant manager, cadaver, organ procurement, transplantation, organ, organ transplants, donor families, organ donors, organ recipients, organ recovery coordinator, trauma nurse coordinator, trauma nurse co-ordinator, donor and recipient.

#### **Sources**

#### Guidelines

The following manuals were hand searched: The Australasian Transplant Coordinators Association Incorporated (ATCA) National Operating Theatre Guideline for Organ & Tissue Donation and The National Intensive Care Guidelines for Organ & Tissue Donation.

#### **Manuals**

The literature from the International Course for Organ Donor Coordinators 1997 and 1999 and the International Course for Organ Donor and Transplant Recipient Coordinators 2001, 2003 and 2006 were also hand searched. Other sources searched included the Australian and New Zealand Organ Donation Registry reports from 1993 -2005.

#### **Websites**

Websites accessed were:

- Transplant Nurses Association (TNA):
  - http://www.tna.asn.au
- Australasian Transplant Coordinators Association (ATCA):
  - http://www.atca.org.au
- Australian and New Zealand Organ Donation Registry (ANZODA):
  - http://www.anzdata.org.au
- Australian Heart/Lung Transplants Association:
  - http://www.span.com.au/ahlta/index.html

• Coordinating Centre for Organ and Tissue Donation:

http://www.organ.redcross.org.au

Australian Lung Foundation:

http://www.lungnet.org.au/wa-transplant-sg.html

Queenslanders Donate:

http://www.health.gld.gov.au/queenslandersdonate

Australians Donate:

http://www.australiansdonate.org.au

Transplantation Society of Australia and New Zealand Inc:

http://www.racp.edu.au/tsanz/index.htm

The Organ Donors Association Inc:

http://www.multiline.com.au/~donor

New Zealand Liver Unit:

http://www.nzliver.org

Transweb Inc:

http://www.transweb.org

US Department of Health Organ Donation Information:

http://www.organdonor.gov

• United Network of Organ Sharing:

http://www.unos.org

• Nicholas Green Foundation Inc:

http://www.greenfoundation.com

• International Transplant Coordinators Society:

http://www.med.kuleuven.be/itcs/home.html

International Society of Heart and Lung Transplantation:

http://www.ishlt.org

Heart Surgery and Transplantation:

http://www.angelfire.com/ab/cardiosv

British Organ Donation Society:

http://www.argonet.co.uk/body/index.html

Collaborative Transplant Study:

http://www.ctstransplant.org

• UK Transplant Support Service Authority:

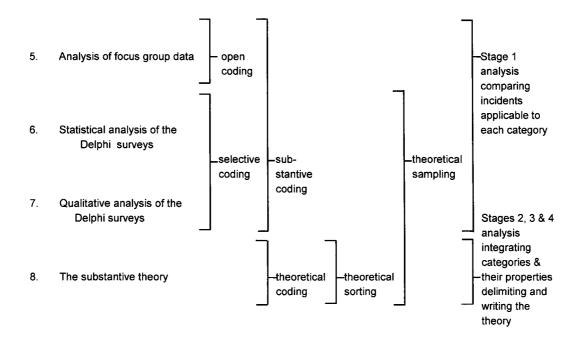
http://www.uktransplant.org.uk

Websites associated with Organ & Tissue Donation & Transplantation:

http://argonet.co.uk/body/lnks.html

# Overview of the study as it relates to grounded theory methodology

- 1. Transplant coordinators
- 2. Literature review
- Methodology grounded theory
- 4. Research methods



# Appendix 3 Letter to ATCA and TNA members

<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
My name is Mary Kelly and I am employed as a transplant coordinator with the South Australian Organ Donation Agency (SAODA). The purpose of my letter is to inform you that I am currently studying for my PhD at Adelaide University and my research is titled 'A descriptive study of the issues that impact on the practice of transplant coordinators'. My research is independent of SAODA.
I would like to invite you to participate in this study. To be involved you must be or have been a donor or recipient coordinator involved in some aspect of solid organ donation and transplantation.
I would greatly value your contribution to this research. If you would like to participate would you kindly contact me as soon as possible on the provided phone numbers or address and I

will explain the research to you and forward an information sheet and consent form.

If convenient I would appreciate it if you would contact me even if you are unable to participate so I know you have received this correspondence. Thank you in anticipation of

**Mary Kelly** 

your help.

Kind regards,

<address>

# Appendix 4 Letter to potential participants

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
Please find enclosed an information sheet and consent form. I have also enclosed a stamped self-addressed envelope for your convenience in returning the consent form. Thank you for agreeing to participate in my research. If you have any questions now or in the future please feel free to contact me on the telephone numbers provided or send an email. I look forward to your involvement in the study.
Kind regards,

Mary Kelly

#### Information sheet

# A descriptive study of the issues that impact on the practice of transplant coordinators

This information sheet is to invite you to participate in a research project, which I am planning to conduct to fulfil the requirements for the award of a Doctor of Philosophy at Adelaide University. I am currently employed as a transplant coordinator with the South Australian Organ Donation Agency and a registered nurse in the Intensive Care Unit at Royal Adelaide Hospital.

The purpose of this research is to identify the issues that impact on the practice of transplant coordinators during the organ donation and transplantation process. It will also examine the implications of these issues for organ donation and transplantation in Australia and New Zealand. It will provide transplant coordinators with an opportunity to voice their opinions and contribute to the body of knowledge on organ donation and transplantation. It will also provide baseline data for future research, education and policy development in regard to the transplant coordinators' role and practice. In addition it will highlight for other health professionals and interested parties the complexities and diversity of the transplant coordinators' practice.

If you would like to participate in this study it is important that you understand that you will be asked to share your ideas, opinions, thought and knowledge as a transplant coordinator. You will be asked to participate in one of the following: a focus group interview that will be taped and take approximately one hour of your time, a survey that will involve filling out a questionnaire on two or three separate occasions, with each taking approximately thirty minutes or a one to one interview that will be taped and take approximately one hour of your time.

The research information obtained will be written up in thesis form and then be published in appropriate journals and presented at appropriate conferences.

All information provided will be treated in the strictest confidence and will not be revealed to any other individual. Names and/or any distinguishing features will be removed from the thesis and any subsequent presentations to protect the privacy and identities of participants, agencies or institutions involved in the study.

If you would like to participate in this research please complete the accompanying consent form. Participation in this study is entirely voluntary and if you wish to withdraw from the research at any time, you are free to do so.

Any enquires about the study can be directed to me or alternatively you may contact my supervisors Dr Helen McCutcheon or Professor Mary FitzGerald. Phone numbers and email addresses are listed below. If you wish to speak to an independent person from the Adelaide University Human Ethics Committee please see the attached form for contact details.

Thank you for considering this request.

Kind regards,

Mary Kelly

#### Researcher:

Mary Kelly

<home address>

<home telephone>

<pager number>

<Email address>

#### **Principal Supervisor:**

Dr Helen McCutcheon
Head of the Department
Department of Clinical Nursing
University of Adelaide

Work

(08) 8383-6291

E-mail:

helen.mccutcheon@adelaide.edu.au

#### **Co-Supervisor:**

Professor Mary FitzGerald Clinical Nursing Research University of Newcastle

Work:

(02) 4322-1950

E-mail:

Mary.FitzGerald@newcastle.edu.au

THE UNIVERSITY OF ADELAIDE

**HUMAN RESEARCH ETHICS COMMITTEE** 

Document for people who are subjects in a research project

CONTACTS FOR INFORMATION ON PROJECT AND INDEPENDENT COMPLAINTS

**PROCEDURE** 

The Human Research Ethics Committee is obliged to monitor approved research projects. In

conjunction with other forms of monitoring it is necessary to provide an independent and

confidential reporting mechanism to assure quality assurance of the institutional ethics

committee system. This is done by providing research subjects with an additional avenue for

raising concerns regarding the conduct of any research in which they are involved.

The following study has been reviewed and approved by the University of Adelaide Human

Research Ethics Committee:

Project title: A descriptive study of the issues that impact on the practice of transplant

coordinators.

1. If you have questions or problems associated with the practical aspects of your

participation in the project, or wish to raise a concern or complaint about the project,

then you should consult the project co-ordinator:

Name:

<Name>

Telephone:

<Telephone >

2. If you wish to discuss with an independent person matters related to

making a complaint, or

raising concerns on the conduct of the project, or

· the University policy on research involving human subjects, or

your rights as a participant

contact the Human Research Ethics Committee's Secretary on phone (08) 8303 4014

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## **Consent form**

A descriptive study of the issues that impact on the practice of

Research Title

involved.

	transplant coordinators				
Researcher	Mary J Kelly				
Supervisors	Dr Helen McCutcheon & Professor Mary FitzGerald				
	ve read the information sheet and the nature and the purpose of the research ect have been explained to me. I understand and agree to take part.				
I give permission to be interviewed and for those interviews to be tape-recorded.					
• I give permission for the data obtained in the interview(s) or survey(s) to be used for research and publication in a thesis.					
• I und	derstand that I may not directly benefit from taking part in the study.				
	derstand that while information gained during the study may be published, I not be identified and my personal information will remain confidential.				
	derstand that I can withdraw my consent to participate at any time and that the rmation I have provided will not be used in the study if I so desire.				
Name of Subje	ect				
Signature					
Date					
I have explaine	ed the study to the participant and consider that she/he understands what is				

Researcher's signature & date .....

# Appendix 7 Ethics approval



OFFICE OF THE VICE-CHANCELLOR

7 December 00

Ms Μ Kelly CLINICAL NURSING

Dear Ms

Kelly

H/64/00

A DESCRIPTIVE STUDY OF THE ISSUES THAT IMPACT ON THE PRACTICE OF

TRANSPLANT COORDINATORS

I write to advise you that the Human Research Ethics Committee has approved the above project noting that you will arrange an independent person to conduct the focus group interviews and teleconference, as suggested by the Committee.

A copy of the endorsed application form is enclosed for your records.

Approval is current for one year. The expiry date for this project is:

31 December 2001

Where possible, subjects taking part in the study should be given a copy of the Information Shee: and the signed Consent Form to retain.

Please note that any change to the project which may affect its ethical aspects will invalidate the project's approval. In such cases an amended protocol must be submitted to the Committee for further approval.

A renewal/status report form is enclosed for future use. Please fill this in prior to the above expiry date and send to the Committee's Secretary. Applications for renewal must include a brief report on the project's progress and any ethical issues which may have arisen. Similarly, the Committee should be informed if the project has been completed, has lapsed, or been withdrawn.

Yours sincerely,

CE MORTENSEN

Helen Malby Secretary Animal Etnics Committee Secretary Human Research Etnics Committee Division of the University Secretary ADELACE UNIVERSITY SA 1905 AUSTRALIA

Phone: 630 14014 Fax: 830 33417 nelen.malpylacelaido -r. au

Subject: Ethical clearance Date: Tue, 02 Jul 2002 12.35:51 +0930 From: helen mathy <helen.mathy@adelaide.edu.au> Organization: The University of Adelaide To: 'Keily, Mary' <mary.kelly@student.adelaide.edu.au>,
"Fitzgerald, Mary' <Mary Fitzgerald@newcastie.edu.au>

Ref.  $H\!-\!64\!-\!90$  - A descriptive study of the issues that impact on the practice of transplant coordinators

Convenor

This is to confirm previously agreed amendmen: to the ethica, approval applying to your research - that you may conduct the impossed figure group interviews, notificing the proviso applying to approval that an independent person would do the interviewing

Advice was received from Dr Mary FitzGeraid by email on 1; . 91 regarding the proviso and secting out justification for this to be changed. She stressed particularly that the possibility of bias in the Data would be guar

The Committee accepted the case made and agreed that the proviso nould

Although 1 left a phore message for Dr Fittingersio on a 2-51  $^\circ$  mich toput it in writing and am pleased to 20-30 how neler 0 n 02

Enquiries: Helen Malby, Secretary, Human Research Ethics Committee

Postal Address: ADELAIDE UNIVERSITY, SA 5005, AUSTRALIA Tel: (08) 830-34014 Fax: (08) 830-33417 Email: helen.malby@adelaide.edu.au

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# Appendix 8 Letter from SAODA



to SA Health Commission O Pulleney Street

Enquiries: Professor Geoffrey Dahlenburg

Telephone: (08) 8331-8733

PO Box of Runale Mail Adelaide SA 5000 Australia Felephane, p. 1, 8, 8207, 7117

Fax: 51 8 8207 7102

Adelaide SA 5000

25<sup>th</sup> September 2000

### To Whom It May Concern:

The purpose of this letter is to inform you that the South Australian Organ Donation Agency is pleased to support Mary Kelly with her research:

A descriptive study of the issues that impact on the practice of Transplant Coordinators.

Yours sincerely,

Professor Geoffrey W. Dahlenburg MBBS, MD (Melb), FRACP, FRCPCH DIRECTOR SOUTH AUSTRALIAN ORGAN DONATION AGENCY

# Letter to those randomly assigned to the focus group interviews

<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
The purpose of this letter is to let you know that you have been randomly allocated to the focus group section of the research. I will be contacting you by telephone within the next two weeks to organise a time to conduct the teleconference focus group that is convenient for you and the other participants.
If you have any questions now or in the future please feel free to contact me on the telephone numbers provided or send an email. I look forward to your involvement in the

study. If you happen to change your address or telephone number at any time would you

please kindly let me know so that I can stay in touch?

Mary Kelly

Kind regards,

<address>

# Letter to those randomly assigned to the Delphi survey

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
The purpose of this letter is to let you know that you have been randomly allocated to the Delphi survey section of the research. I am anticipating that I will be commencing this aspect of the study in <date>.</date>
If you have any questions now or in the future please feel free to contact me on the telephone numbers provided or send an email. I look forward to your involvement in the study. If you happen to change your address or telephone number at any time would you please kindly let me know so that I can stay in touch?
Kind regards,

Mary Kelly

## Letter to focus group participants

<emailaddress></emailaddress>					
<telephone (h)=""></telephone>					
<telephone (w)=""></telephone>					
<date></date>					
Dear <firstname>,</firstname>					
Thank you for agreeing to participate in the focus group section of my research. Listed below are the details of the teleconference focus group and the phone number I have listed as your contact number for the teleconference. On the night of the focus group Telstra will ring you on the number listed below and link you into the teleconference.					
Date:	<date></date>				
Time:	<time></time>				
Telephone:	<telephone></telephone>				

If there are any problems with these arrangements it is important that you contact me as soon as possible. I look forward to talking with you and the other group members in the

Mary Kelly

focus group.

Kind regards,

<address>

## Pilot focus group interview guide

- 1. Thank focus group members for participating.
- 2. Introduce myself.
- 3. Introduce Dr Mary FitzGerald.
- 4. Discussion regarding consent, confidentiality and anonymity.
- 5. Short general description of the aim of the research.
  - The purpose of this study is to identify and explore the issues that impact on the practice of Intensive Care Nurses caring for patients in Intensive Care.
  - It will then investigate what the Intensive Care Nurses believe are the implications of these issues for patient care in their unit and Australia wide.
  - This study will also highlight the role and practice of Intensive Care Nurses in Australia.
  - I anticipate that both positive and negative issues will be discussed in this focus group. This may lead to ways that the research can contribute to increasing the positive issues and decrease the negative issues which impact on the Intensive Care nurses' practice.
- 6. How the focus group will be conducted.
  - Each person will have an opportunity to speak
  - Participants will be asked to give their name and speak clearly
  - · The focus group will be audio taped
  - Participants will be given a transcript of the focus group for review
  - Participants may add comments to the transcript prior to returning them to the researcher
  - · Participants will be asked not to photocopy the transcript when they receive it
  - Transcripts will be typed without names and participants will be given a number to indicate their individual contributions.
- 7. The following questions will be asked.
  - What are the good things or issues that help you or enhance your practice?
  - What are the negative things or issues that hinder you or detract from your practice?
- 8. Summary.
- 9. At the end of the focus group, participants will be thanked for their input and informed that transcripts will be posted to them for their perusal and comment.
- 10. Participants will be advised that they are welcome to contact the researcher for debriefing if there were any issues discussed during the focus group that they found uncomfortable or distressing.
- 11. Goodbyes.

# Appendix 13 Letter of thanks to the pilot group participants

Mary Kelly	
Kind regards,	
Thank you for assistance with my refocus group on Monday night was ve	esearch. Your support and valuable contribution to the ry much appreciated.
Dear <firstname>,</firstname>	
<date></date>	
<telephone (w)=""></telephone>	
<telephone (h)=""></telephone>	
<emailaddress></emailaddress>	
<address></address>	

## Focus group interview guide

- 1. Introduce myself and Dr Mary FitzGerald.
- 2. Thank focus group members for participating.
- 3. Discussion regarding consent, confidentiality and anonymity.
- 4. Short general description of the aim of the research.
  - The purpose of this study is to identify and explore the issues that impact on the practice of transplant coordinators.
  - It will then investigate what the transplant coordinators believe are the implications of these issues for organ donation and transplantation in Australia and New Zealand.
  - This study will also highlight the role and practice of transplant coordinators in Australia and New Zealand
  - I anticipate that both positive and negative issues will be discussed in this focus group. This may lead to ways that the research can contribute to increasing the positive issues and decrease the negative issues which impact on the transplant coordinators practice.

#### 5. How the focus group will be conducted.

- Each person will have an opportunity to speak
- · You will be asked to give your name and to speak clearly
- The focus group will be audiotaped
- You will be given a transcript of the focus group for review
- You may add comments to the transcript prior to returning them to me
- Please do not photocopy the transcript
- Transcripts will be typed without names and you will be given a number to indicate your individual contributions.

#### 6. The following questions will be asked.

- What are the good things or issues that help you or enhance your practice?
- What are the negative things or issues that hinder you or detract from your practice?
- 7. At the end of the focus group, participants will be thanked for their input and informed that transcripts will be posted to them for their perusal and comment.
- 8. Participants will be advised that they are welcome to contact the researcher for debriefing if there were any issues discussed during the focus group that they found uncomfortable or distressing.

# Letter with focus group interview code number

·
<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
Please find enclosed the transcript of the focus group interview in which you participated. Instead of your name appearing in the transcript each participant has been assigned a code and your code is
Would you please kindly read through the transcript and make comments as you wish. Feel free to write on the transcript and add additional comments. If you have thought of any other issues (positive and/or negative) which impact on the practice of transplant coordinators please also include them on the transcript.
I ask that you return the transcript to me by <date> in the enclosed reply paid envelope. Once again thank you for your valuable input into this study and I look forward to reading your comments. If you have any questions regarding the study or the enclosed transcript please feel free to contact me at any time.</date>
Kind regards,

Mary Kelly

# Delphi survey No. 1

Part	1 – Socio-Demographic Data:	MK Code	SPSS Code
1.	Gender.		
1.	_		
	Female		
	• Male		
2.	How old are you? ( <b>Whole number only.</b> Please aggregated so that you will not be identified by	• •	vill be
3.	Are you/were you a registered nurse?		
	• Yes		
	No Go to Question 6.		
4.	How many years have you been/were you regist	tered ( <b>Whole nu</b>	mber only)?
5.	What are your qualifications?		
	Hospital: - undergraduate and post-registra	-	s – please list
	Tertiary - undergraduate and post-registration please list	ion nursing quali	fications –
		•••••	

What are your qualifications?	Pleas	se lis	ıt.	
			••••••	 
Have you any qualifications in	n orgar	n do	nation & transplantation?	
• Yes				
• No 🗌				
If yes, please list.				
				• • • •
What <b>best</b> represents/repres	ented y	your	role? (One answer only please)	
Donor Coordinator		•	Go to Question 10	
Recipient Coordinator		•		
		•		• • • • •
<ul><li>Recipient Coordinator</li><li>Other (please elaborate)</li></ul>			Go to Question 11	
<ul> <li>Recipient Coordinator</li> <li>Other (please elaborate)</li> <li>If you are/were a Donor Coordinator</li> </ul>	ordinat		Go to Question 11	
<ul> <li>Recipient Coordinator</li> <li>Other (please elaborate)</li> <li>If you are/were a Donor Coordinator</li> </ul>	ordinat		Go to Question 11	
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<ul> <li>Recipient Coordinator</li> <li>Other (please elaborate)</li> <li>If you are/were a <b>Donor Coo</b> involved in retrieving?</li> <li>Heart only</li> <li>Lungs only</li> </ul>	ordinat		Go to Question 11  what solid organs/tissues are/were  Pancreas only  Kidneys & pancreas only	
<ul> <li>Recipient Coordinator</li> <li>Other (please elaborate)</li> <li>If you are/were a Donor Coordinator</li> <li>If you are a Do</li></ul>	ordinat		Go to Question 11 what solid organs/tissues are/were Pancreas only Kidneys & pancreas only Multiple solid organs	

77.	you organise for transplantation?			
	Heart only		Pancreas only	
	<ul> <li>Lungs only</li> </ul>		Kidney & pancreas only	
	Heart & lungs only		Multiple solid organs	
	• Liver only		Multiple solid organs & tissues	
	<ul> <li>Kidneys only</li> </ul>		Other (please elaborate)	
12.	How many years experience Transplant Coordinator? <b>(W</b> I		al have you had/did you have as a umber only).	
13.	Who is/was your employer?			
	Hospital			
	Organ Donation Agency			
	Other (please elaborate)			
14.	What is/was your employme	nt stat	us?	
	• Full time			
	Part time			
15.	On average how many days whole number only eg. 4 day		ou/were you 'On Call' per fortnight? (Or fortnight)	ne

## Part 2 – Questionnaire:

Please circle one number only.

(NB Transplant coordinator = both donor & recipient coordinators)

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Please list any other issues you believe add any other comments:	impact on the prac	ctice of transplant coordin	ators or
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Thank you for participating in this study & taking the time to complete this questionnaire

# Appendix 17 Delphi survey No. 1 - letter

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
Please find enclosed the first Delphi survey. If you have any questions regarding the survey please contact me on the telephone numbers or email address above. I have enclosed a stamped addressed envelope for your convenience in returning the questionnaire.
I would like to thank you for your involvement in this study and look forward to receiving your completed questionnaire by <date>.</date>
Note: your survey has been coded for the purpose of sending you feedback and the next round of the Delphi survey.
If you change your address or telephone number at any time would you please let me know so that I can stay in touch?
Kind regards,

Mary Kelly

### Delphi survey information sheet round 1

There are two parts to this questionnaire. The first part is a socio-demographic data collection sheet. You will only be required to fill in this sheet once, in the first round of the Delphi survey. When completing the data sheet please use a cross (X) to indicate your answer.

The second part of this questionnaire is the **first** round of the Delphi survey. After this survey has been completed and returned an analysis will be conducted and feedback given to the participants with each subsequent Delphi survey round.

In the Delphi survey there are a series of statements that require you to indicate your opinion. Each statement has five possible choices, these being, strongly disagree, disagree, unsure, agree or strongly agree. You are asked to circle the corresponding number with the response that **best indicates** your opinion or feelings at the time.

Please indicate a response for all statements.

You are encouraged to **add your comments** in the spaces provided under each statement. If there is insufficient room for your comments please add them to the blank page at the end of this questionnaire, making sure that you indicate clearly by numbering each comment with the corresponding number in the questionnaire.

At the end of the questionnaire is **space to document issues that you consider impact on your practice** but have not been addressed in this round of the Delphi survey.

Thank you.

### Controlled statistical feedback - Delphi survey No. 1

### Descriptive analysis of the responses to statements 1-28

The mode is the most frequent score or result. Please note that participants agree and strongly agree responses and disagree and strongly disagree responses have been combined for analysis. Therefore the statistical mode will be one, two or three.

### S1 - Debriefing is important to me.

The statistical mode was 3. 84.3% of participants selected agree or strongly agree, 7.8% of participants were unsure and 6.9% selected disagree or strongly agree on the Likert scale. 1 participant did not answer.

### S2 - There are support people in my job.

The statistical mode was 3. 73.5% of participants selected agree or strongly agree, 5.9% were unsure and 19.6% disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S3 - Networking with my colleagues is an essential component of my role.

The statistical mode was 3. 95.1% of participants selected agree or strongly agree, 2.9% were unsure and 2.0% selected disagree or strongly disagree on the Likert scale.

### S4 - My work responsibilities encroach on my private life.

The statistical mode was 3. 79.4% of participants selected agree or strongly agree, 4.9% were unsure and 15.7% selected disagree or strongly disagree on the Likert scale.

#### S5 - I experience professional isolation.

The statistical mode was 3. 57.8% of participants selected agree or strongly agree, 10.8% were unsure and 31.4% selected disagree or strongly disagree on the Likert scale.

### S6 - The monetary reward does not reflect the responsibility of my position.

The statistical mode was 3. 77.5% of participants selected agree or strongly agree, 8.8% were unsure and 13.7% selected disagree or strongly disagree on the Likert scale.

#### S7 - There are occupational health and safety issues in my role.

The statistical mode was 3. 76.5% of participants selected agree or strongly agree, 13.7% were unsure, and 9.8% selected disagree or strongly disagree on the Likert scale.

### **S8 - My job is satisfying and rewarding.**

The statistical mode was 3. 90.2% of participants selected agree or strongly agree, 7.8% were unsure and 2.0% selected disagree or strongly disagree on the Likert scale.

#### S9 - In my position there is considerable autonomy.

The statistical mode was 3. 90.2% of participants selected agree or strongly agree, 6.9% were unsure and 2.9% selected disagree or strongly disagree on the Likert scale.

### S10 - I have power in my position.

The statistical mode was 3. 54.9% of participants selected agree or strongly agree, 19.6% were unsure and 24.5% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S11 - I am shown respect in my position.

The statistical mode was **3**. 81.4% of participants selected agree or strongly agree, 11.8% were unsure and 6.8% selected disagree or strongly disagree on the Likert scale.

# S12 - A high level of organ donation and transplantation knowledge is required in my position.

The statistical mode was 3. 97.0% of participants selected agree or strongly agree, 2.0% were unsure and 1.0% selected disagree or strongly disagree on the Likert scale.

### S13 - I think 'on the job' experience is important in this job.

The statistical mode was 3. 98.0% of participants selected agree or strongly agree, 1.0% were unsure and 1.0% selected disagree or strongly disagree on the Likert scale.

### S14 - My position enables me to use many skills.

The statistical mode was 3. 100% of participants selected agree or strongly agree on the Likert scale.

# S15 - The coordinator role is one that can be done by non-nursing health professionals.

The statistical mode was 1. 24.5% of participants selected agree or strongly agree, 23.5% were unsure and 52.0% selected disagree or strongly disagree on the Likert scale.

# S16 - The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.

The statistical mode was 3. 47.1% of participants selected agree or strongly agree, 31.4% were unsure and 18.6% selected disagree or strongly disagree on the Likert scale. 3 participants did not answer.

### S17 - There are aspects of my role that can be frustrating.

The statistical mode was 3. 97.0% of participants selected agree or strongly agree, 1.0% were unsure and 1.0% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S18 - It is important to me to see the organ donation and transplantation process through from start to finish.

The statistical mode was 3. 64.7% of participants selected agree or strongly agree, 8.8% were unsure and 26.5% selected disagree or strongly disagree on the Likert scale.

### S19 - I experience difficulties with other coordinators.

The statistical mode was 1. 37.2% of participants selected agree or strongly agree, 9.8% were unsure and 52.0% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S20 - There is an element of competitiveness between coordinators.

The statistical mode was 3. 39.2% of participants selected agree or strongly agree, 24.5% were unsure and 36.3% selected disagree or strongly disagree on the Likert scale.

# S21 - The management of organ donation and transplantation has moved from being an altruistic endeavor to one that is managed/dictated by bureaucracy.

The statistical mode was 3. 45.1% of participants selected agree or strongly agree, 32.3% were unsure, and 20.6% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

# S22 - Donor families and recipients should be allowed unrestricted contact with each other.

The statistical mode was 1. 4.9% of participants selected agree or strongly agree, 21.6% were unsure and 73.5% selected disagree or strongly disagree on the Likert scale.

# S23 - Relationships with intensivists/transplant surgeons and physicians can be difficult at times.

The statistical mode was 3. 72.5% of participants selected agree or strongly agree, 6.9% were unsure, and 20.6% selected disagree or strongly disagree on the Likert scale.

### S24 - The teamwork between the transplant coordinators is excellent.

The statistical mode was 3. 75.5% of participants selected agree or strongly agree, 12.7% were unsure and 11.8% selected disagree or strongly disagree on the Likert scale.

# S25 - Recipient and donor coordinators do not have a good understanding of each other's roles.

The statistical mode was 1. 39.2% of participants selected agree or strongly agree, 18.6% were unsure, and 42.2% selected disagree or strongly disagree on the Likert scale.

### S26 - Donor and recipient coordinators have shared goals.

The statistical mode was 3. 69.6% of participants selected agree or strongly agree, 11.8% were unsure and 16.6% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

# S27 - Members of the medical profession often think they know what is best for transplant coordinators.

The statistical mode was 3. 53.9% of participants selected agree or strongly agree, 28.4% were unsure and 16.7% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S28 - There is a lack of professional acknowledgement in my job.

The statistical mode was 3. 53.9% of participants selected agree or strongly agree, 11.8% were unsure and 34.3% selected disagree or strongly disagree on the Likert scale.

# Delphi survey No. 2

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Thank you for participating in this study & taking the time to complete this questionnaire

# Delphi survey No. 2 - letter

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
Please find enclosed the second Delphi survey. If you have any questions regarding the survey please contact me on the telephone numbers or email address above. I have enclosed a stamped addressed envelope for your convenience in returning the questionnaire.
I would like to thank you for your continued support and involvement in this study and look forward to receiving your completed questionnaire by <date>.</date>
Note: your survey has been coded for the purpose of sending you feedback and the next round of the Delphi survey should a subsequent third survey be required.
If you change your address or telephone number at any time would you please let me know so that I can stay in touch?
Kind regards,

Mary Kelly

### Delphi survey information sheet round 2

This questionnaire is the second round of the Delphi survey.

After this questionnaire has been completed and returned an analysis will be conducted and feedback given to the participants.

In the Delphi survey there are a series of statements that require you to indicate your opinion. Each statement has five possible choices, these being: strongly disagree, disagree, unsure, agree or strongly agree. You are asked to circle the corresponding number with the response that **best indicates** your opinion or feelings at the time.

Please indicate a response for all statements.

You are encouraged to **add your comments** in the spaces provided under each statement. If there is insufficient room for your comments please add them to the blank page at the end of this questionnaire, making sure that you indicate clearly by numbering each comment with the corresponding number in the questionnaire.

At the end of the questionnaire is **space to document issues that you consider impact on your practice** but have not been addressed in this round of the Delphi survey.

Thank you.

### Controlled statistical feedback – Delphi survey No. 2

### Descriptive analysis of the responses to statements 1-32

The mode is the most frequent score or result. Please note that participants agree and strongly agree responses and disagree and strongly disagree responses have been combined for analysis. Therefore the statistical mode will be 3- agree, 2- unsure or 1-disagree.

# S1 – Transplant coordinators have control over their role and how it should be performed/carried out.

The statistical mode was 3. 71.6% of participants selected agree or strongly agree, 7.8% of participants were unsure and 20.6% selected disagree or strongly agree on the Likert scale.

### S2 – There is a lack of national focus among coordinators.

The statistical mode was 3. 54.9% of participants selected agree or strongly agree, 14.7% were unsure and 30.4% disagree or strongly disagree on the Likert scale.

### S3 – There are times when dealing with other coordinators is difficult.

The statistical mode was 3. 66.7% of participants selected agree or strongly agree, 2.9% were unsure and 29.4% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S4 – The management of organ donation and transplantation is overly bureaucratic.

The statistical mode was 1. 40.2% of participants selected agree or strongly agree, 18.6% were unsure and 41.2% selected disagree or strongly disagree on the Likert scale.

# S5 – The International Course for transplant coordinators held in Australia has/will help donor and recipient coordinators understand each other's roles.

The statistical mode was 3. 75.5% of participants selected agree or strongly agree, 19.6% were unsure and 2.0% selected disagree or strongly disagree on the Likert scale. 3 participants did not answer.

### S6 – Other health professionals do not acknowledge the complexity of my role.

The statistical mode was 3. 83.3% of participants selected agree or strongly agree, 2.0% were unsure and 13.7% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S7 – As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.

The statistical mode was 3. 58.8% of participants selected agree or strongly agree, 16.7% were unsure and 22.5% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

### S8 - Other health professionals see transplant coordinators as expendable.

The statistical mode was 1. 31.4% of participants selected agree or strongly agree, 19.6% were unsure and 48.0% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S9 – The role of the transplant coordinator is unique.

The statistical mode was 3. 89.2% of participants selected agree or strongly agree, 3.9% were unsure and 6.9% selected disagree or strongly disagree on the Likert scale.

### S10 – There are strong intrinsic rewards in the transplant coordinator role.

The statistical mode was 3. 87.2% of participants selected agree or strongly agree, 4.9% were unsure and 5.9% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

# S11 – Medical staff through the Transplant Society of Australia and New Zealand (TSANZ) have enabled transplant coordinators to have a voice by allowing Australasian Transplant Coordinators' Association (ATCA) members to join their professional organisation.

The statistical mode was 3. 54.9% of participants selected agree or strongly agree, 32.3% were unsure and 11.8% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S12 – Transplant coordinators are 'generalists' not 'specialists' as they wear many different hats in their role.

The statistical mode was 1. 24.5% of participants selected agree or strongly agree, 5.9% were unsure and 69.6% selected disagree or strongly disagree on the Likert scale.

### S13 – There is no career structure for transplant coordinators.

The statistical mode was 3. 72.6% of participants selected agree or strongly agree, 8.8% were unsure and 18.6% selected disagree or strongly disagree on the Likert scale.

### S14 – Agency/transplant unit managers need a transplant coordination background.

The statistical mode was 3. 47.0% of participants selected agree or strongly agree, 10.8% were unsure and 40.2% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

#### S15 – Professional isolation is a concern for me.

The statistical mode was 1 & 3. 46.1% of participants selected agree or strongly agree, 6.8% were unsure and 46.1% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S16 – The roles of transplant coordinators throughout Australia and New Zealand need industrial standardisation.

The statistical mode was 3. 76.5% of participants selected agree or strongly agree, 8.8% were unsure and 12.7% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

# S17 – Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.

The statistical mode was 3. 87.2% of participants selected agree or strongly agree, 4.9% were unsure and 6.9% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S18 – A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.

The statistical mode was 3. 87.3% of participants selected agree or strongly agree and 12.7% selected disagree or strongly disagree on the Likert scale.

### S19 - The amount of 'on call' for transplant coordinators is excessive.

The statistical mode was 3. 62.7% of participants selected agree or strongly agree, 9.8% were unsure and 26.5% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### \$20 - I feel ambivalent about my role as a transplant coordinator.

The statistical mode was 1. 15.7% of participants selected agree or strongly agree, 11.8% were unsure and 69.6% selected disagree or strongly disagree on the Likert scale. 3 participants did not answer.

### S21 – Transplant coordinators experience horizontal violence in their role.

The statistical mode was 3. 50.0% of participants selected agree or strongly agree, 9.8% were unsure and 39.2% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S22 – There is a high turnover of transplant coordinators due to the amount of 'on call' they are required to do.

The statistical mode was 3. 48.0% of participants selected agree or strongly agree, 23.5% were unsure and 27.5% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

#### \$23 – I often feel fatigued in this role.

The statistical mode was 3. 70.6% of participants selected agree or strongly agree, 2.9% were unsure and 26.5% selected disagree or strongly disagree on the Likert scale.

### S24 – Transplant coordinators often have minimal time with no 'on call' commitments.

The statistical mode was 3. 58.8% of participants selected agree or strongly agree, 13.8% were unsure and 24.5% selected disagree or strongly disagree on the Likert scale. 3 participants did not answer.

# S25 – A nursing qualification should be the minimum required for transplant coordinators.

The statistical mode was 3. 70.6% of participants selected agree or strongly agree, 4.9% were unsure and 23.5% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S26 – Transplant coordination is a specialised area of practice.

The statistical mode was 3. 98.0% of participants selected agree or strongly agree and 2.0% selected disagree or strongly disagree on the Likert scale.

### S27 – There needs to be a specific university qualification for transplant coordinators.

The statistical mode was 1. 33.3% of participants selected agree or strongly agree, 22.5% were unsure and 42.2% selected disagree or strongly disagree on the Likert scale. 2 participants did not answer.

# S28 – An appropriate third party, other than organ donation agencies and transplant units, could facilitate the meetings between donor families and recipients if both parties agree.

The statistical mode was 3. 54.9% of participants selected agree or strongly agree, 18.6% were unsure and 25.5% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

### S29 – The selection criteria for transplant recipients needs reviewing.

The statistical mode was 3. 49.0% of participants selected agree or strongly agree, 21.6% were unsure and 28.4% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S30 – The pre mortem wishes of the deceased to donate their organs should not be overridden.

The statistical mode was 3. 68.6% of participants selected agree or strongly agree, 11.8% were unsure and 18.6% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S31 – Medical staff uncomfortable with organ donation should delegate the task of approaching families to request organs for donation.

The statistical mode was 3. 96.0% of participants selected agree or strongly agree, 1.0% were unsure and 2.0% selected disagree or strongly disagree on the Likert scale. 1 participant did not answer.

# S32 – There is tension among transplant coordinators when marginal organs are offered to transplant units.

The statistical mode was 3. 46.1% of participants selected agree or strongly agree, 21.6% were unsure and 27.4% selected disagree or strongly disagree on the Likert scale. 5 participants did not answer.

# Letter of thanks to Delphi survey participants

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,</firstname>
Please find enclosed the statistical feedback for the second Delphi survey. Analysis of the data showed considerable consensus on many of the items such that no further rounds of the Delphi survey are necessary. I would like to take this opportunity to thank you for your continued support and involvement in this study.
I look forward to completing my research within the next eighteen months. If you have any questions or would like information regarding the research findings when complete I would be happy to discuss this with you. You can contact me on the telephone numbers or email address above.
Kind regards,

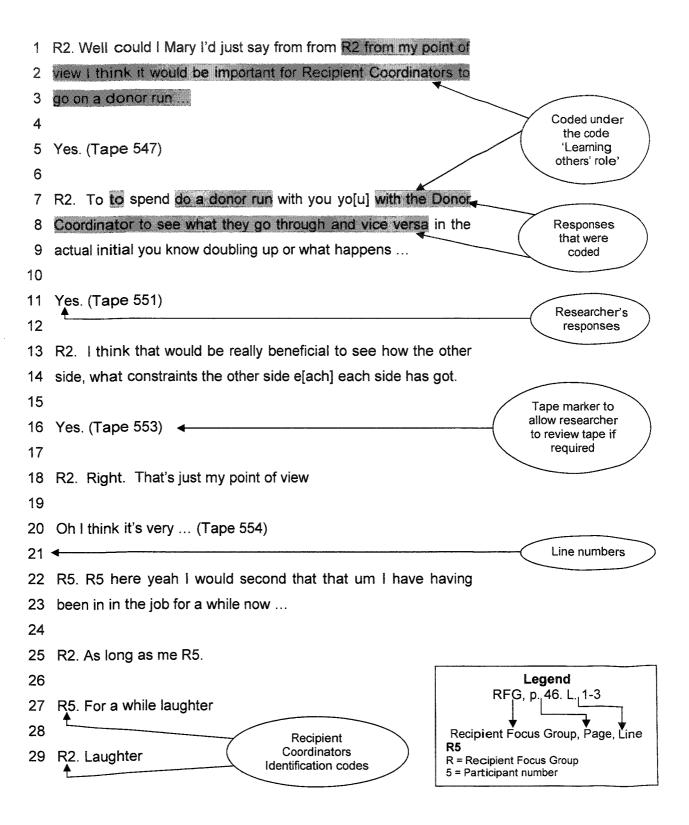
Mary Kelly

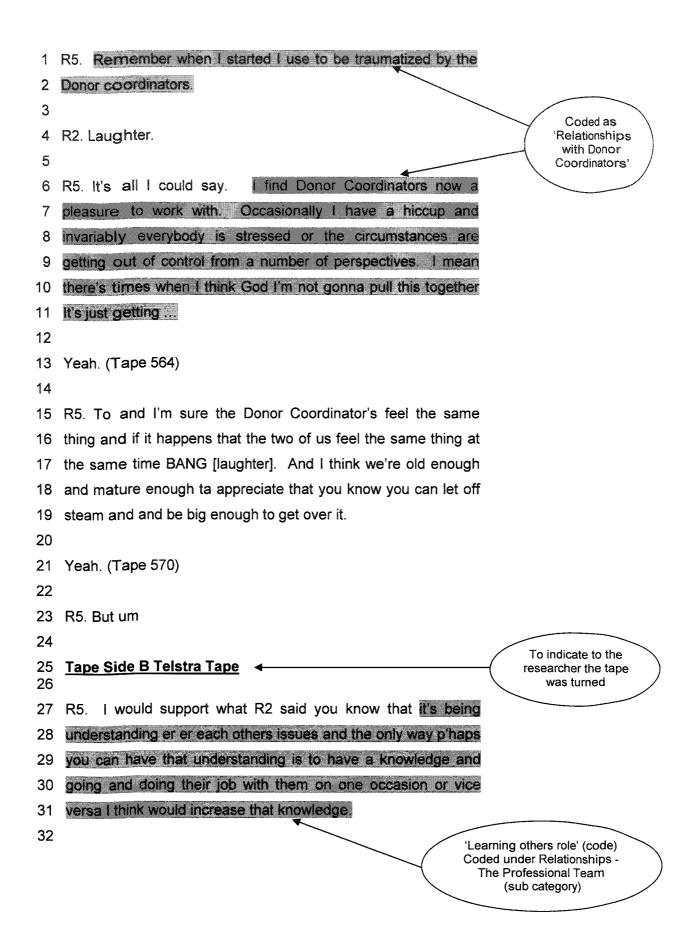
# Letter of thanks to the focus group participants

<address></address>
<emailaddress></emailaddress>
<telephone (h)=""></telephone>
<telephone (w)=""></telephone>
<date></date>
Dear <firstname>,  Thank you for taking the time to read the focus group transcript I sent you. Your support an valuable contribution to my research is very much appreciated. Should you have an questions regarding this study now or in the future please feel free to contact me at the above email address or telephone numbers.  Kind regards,</firstname>

Mary Kelly

### **Example of the coding process**





```
4
2 R2. But R5 we both we all want the same outcome ...
3
4 R5. Yes, absolutely.
 5
   R2. I mean a person has died so therefore we want the best
   use of these organs that we can possibly get
 8
 9
   R5. Mm mm.
10
11 R2. And and that's where I think some degree of flexibility has
   to come in because there are constraints in this country
   onaircraft, on blood re[sults], you know or pathology on all that
14 sort of stuff ...
15
16 R5. Yeah.
17
    Yeah. (Tape 5)
19
20 R3. Pilots.
                                                                     Responses from
                                                                       participants
21
22 R1. It's R1 here .
23
24 Yes R1. (Tape 6)
25
26 R1. Um can I just say I'm probably in a slightly different boat
27 than everyone else, um because I'm not in Australia. Um in
28 Work the w[ay] way we work here is because there is so fe[w]
29 even few of us here um which probably reflect the problems that
30 you guys might you know have have you know um been
31 through because we know each other so well and um we work
32 with each
33
                                                                                Page
                                                                               number
```

### Examples of sets two - five

### Example of 'set 2' focus group analysis

1 R5. And that um we can develop our practice er you know it's 2 almost individual. You can individualise. 3 4 R2. It's R2 here. Um I agree with R5 on the autonomy bit, I 5 think that um we each of us have got a different client base and 6 therefore or different patient base and therefore we can we can 7 um it's a challenge for us to to tailor the job to suit the the population of the kids that oh my case the kids that we're 9 dealing with. 10 11 Yeah. (Tape 97) 12 13 R2. The fe[edback] the best feedback I've ever had is post 14 cards from kids doing things that they never thought they'd be 15 able to do again. 16 17 Yes. (Tape 98) 18 19 R2. Um I received a post card from a lung transplant recipient, 20 a post card of Ayers Rock and all she wrote on it was "I did it". Now I knew exactly what that meant, that that said it all, I 22 n[eeded] didn't need anything else. 23 24 Yeah. (Tape 100) 25 26 R2. And I think that, okay they don't always go as well as that 27 but um there the things that you get out of it. You feel as if okay 28 all those long hours and all the effort and all the phone calls in 29 the middle of the night you get a feedback, you get a positive

30 feedback like that and that just restores everything.

### Example of 'set 3' focus group analysis

1 R5. And that um we can develop our practice er you know it's 2 almost individual. You can individualise it. 3 4 R2. It's R2 here. Um I agree with R5 on the autonomy bit, I 5 think that um we each of us have got a different client base and 6 therefore or different patient base and therefore we can we can 7 um it's a challenge for us to to tallor the job to suit the the the population of the kids that oh my case the kids that we're 9 dealing with. 10 11 Yeah. (Tape 97) 12 13 R2. The fe[edback] the best feedback I've ever had is post cards from kids doing things that they never thought they'd be 15 able to do again. 16 17 Yes. (Tape 98) 18 19 R2. Um I received a post card from a lung transplant recipient, a post card of Ayers Rock and all she wrote on it was "I did it". Now I knew exactly what that meant, that that said it all, I 22 n[eeded] didn't need anything else. 23 24 Yeah. (Tape 100) 25 26 R2. And I think that, okay they don't always go as well as that 27 but um there the things that you get out of it. You feel as if okay 28 all those long hours and all the effort and all the phone calls in 29 the middle of the night you get a feedback, you get positive 30 feedback like that and that just restores everything.

### Example of 'set 4' focus group analysis

- ... variety of the people that we meet as a recipient coordinator (RFG, p. 7, L. 24).
  ... variety of personalities ... (RFG, p. 7, L. 25).
- ... wide culture ... (RFG, p. 7, L. 25).
- ... diversity of people (RFG, p. 7, L. 26).
- ... actual personalities regardless of the work and what you do (RFG, p. 7, L. 20-31).
- ... whole variety of people that you get to know over the time you know over the years and such like which I think is really good (RFG, p. 7, L. 31: p. 8. :L. 1-2).
- ... the most positive thing for me is seeing them [transplant recipients] after their three-month transition fro[m] through transplant (RFG, p. 8, L. 29-31).

Walking out the door and saying goodbye going back to their life ... (RFG, p. 8, L. 31: p. 9, L. 1).

- ... that's the most positive thing you see them you know after the three months of seeing them every week or three times a week ... (RFG, p. 9, L. 1-3).
- ... seeing them walk out that door and knowing that they are off to start their life again (RFG, p. 9, L. 7-8).

... the most positive thing for me (RFG, p. 9, L. 8).

Very uplifting (RFG, p. 9, L. 14).

... following the patient through from the initial referral to recovery ... (RFG, p. 9, L. 22-23).

... variety of personalities and situations I think that you know we we deal with ... (RFG, p. 9, L. 24-25).

### Example of 'set 5' focus group analysis

### 1. Variety of people: RC=16

- ... variety of the people ... (RFG, p. 7, L. 24).
- ... variety of personalities ... (RFG, p. 7, L. 25).
- ... wide culture ... (RFG, p. 7, L. 25).
- ... diversity of people (RFG, p. 7, L. 26).
- ... Actual personalities ... (RFG, p. 7, L. 30).
- ... whole variety of people ... (RFG, p. 7, L. 31: p. 8. L. 1).
- ... variety of personalities and situations ... (RFG, p. 9, L. 24).
- ... when new doctors come to to the unit you train them ... (RFG, p. 19, L. 18-19).
- ... The personalities personalities you're working with that um working them out and what triggers a response or what triggers a negative response (RFG, p. 40, L. 6-9).
- ... that's all part of pause ah the job because we do work closely with personalities (RFG, p. 40, L. 13-14).
- ... clearly strong personalities ... (RFG, p. 40, L. 14-15).
- ... the strong personalities that we have to deal with (RFG, p. 40, L. 24-25).
- In transplantation, you look around there's not one meek or meager person in transplantation should that be a surgeon, a doctor um and coordinators even the coordinators ... (RFG, p. 40, L. 29-31).
- ... any meeting of coordinators and they showing strong strong personalities (RFG, p. 41, L. 1-2).
- ... the recipients and their families as well are very strong personalities (FG, p. 41, L. 12-13).
- ... empower themselves themselves with information and a lot of them are are very strong personalities as well, that you have to deal with (RFG, p. 41, L. 18-20).

### 2. Job satisfaction/rewards/positive feedback/personal growth: RC=81

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... seeing them [transplant recipients] after their three-month transition fro[m] through transplant (RFG, p. 8, L. 30-31).
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Walking out the door and saying goodbye going back to their life ... (RFG, p. 8, L. 31; p. 9, L. 1).

- ... you see them you know after the three months of seeing them every week or three times a week ... (RFG, p. 9m L. 2-3).
- ... seeing them walk out that door and knowing that they are off to start their life again (RFG, p. 9, L. 7-8).
- ... the most positive thing for me (RFG, p. 9, L. 8).

Very up lifting (RFG, p. 9, l. 14).

- ... Following the patient through from the initial referral to recovery ... (RFG, p. 9, L. 22-23).
- ... best feedback I've ever had is post cards from kids doing things that they never thought they'd be able to do again (RFG, p. 10, L. 13-15).
- ... a post card of Ayers Rock and all she wrote on it was "I did it". Now I knew exactly what that meant, that that said it all, I n[eeded] didn't need anything else (RFG, p. 10, L. 20-22).
- ... okay they don't always go as well as that but um there the things that you get out of it (RFG, p. 10, L. 26-27).
- ... all those long hours and all the effort and all the phone calls in the middle of the night you get a feedback, you get positive feedback like that and that just restores everything (RFG, p. 10, L. 28-30).
- ... you're in there at the foundation of the program you can develop ... can develop your coordination of the services to the patients requirements (RFG, p. 12, L. 8-11).
- ... not just the um emotional support, family support but there are little things that you can do for the patients ... (RFG, p. 12, L. 16-17).
- $\dots$  it's those little things, accommodating them  $\dots$  (RFG, p. 12, L. 25-26).
- ... just accommodating her to do something different ... (RFG, p. 13, L. 29-30).

Including myself ... (RFG, p. 15, L. 1).

- ... it did make me feel a bit important to be in that decision making process (RFG, p. 15, L. 11-12).
- ... my decision um counted (RFG, p. 15, L. 16).
- ... involving the nurses a lot more in ah the decision making process, all around in patient management (RFG, p. 15, L. 19-21).
- ... I've been listened to ... (RFG, p. 16, L. 22).
- ... if I was an RN on the ward and rang up a consultant I wouldn't have been listened to (RFG, p. 16, L. 22-23).

# The 55 codes that emerged following the analysis of the donor coordinator focus group interview

1.	Advocacy	29.	Negative outcomes
2.	Autonomy	30.	Non-supportive colleagues
3.	Bad behaviour	31.	Nurse non-nurse
4.	Budget issues	32.	Occupational health and safety
5.	Bullying, put-downs and undervalued	33.	On call demands
6.	Care of the donor families	34.	Organ donation as a business
7.	Challenges	35.	Others knowing best
8.	Communication	36.	Political-bureaucratic issues
9.	Competition	37.	Power
10.	Compromise/flexibility	38.	Professional isolation
11.	Consensus	39.	Recipient outcomes
12.	Control issues	<b>4</b> 0.	Relationships with donor coordinators
13.	Debriefing	41.	Relationships with donor families
14.	Difficulties with doctors and nurses	42.	Relationships with health professionals
15.	Donor family outcomes	43.	Relationships with recipient coordinators
16.	Donor family – recipient contact	44.	Respect
17.	Education	<b>4</b> 5.	Responsibility
18.	Expendability	46.	Seeing the process through
19.	Experience	<b>4</b> 7.	Shared goals
20.	Frustration	48.	Strong personalities
21.	Inequity in funding	49.	Support people
22.	Intimacy of the job	50.	Teamwork
23.	Job satisfaction	51.	Uniqueness
24.	Knowledge	52.	Use of skills
25.	Lack of acknowledgement	<b>53</b> .	Variety of people
26.	Learning others' role	54.	Voice not heard
27.	Leaving the job	55.	Workload
28.	Making changes		

# The 34 common codes shared by both focus

Advocacy	18.	On call demands
Autonomy	19.	Power
Budget issues	20.	Professional isolation
Communication	21.	Recipient outcomes
Compromise/flexibility	22.	Relationships with donor coordinators
Debriefing	23.	Relationships with health professionals
Difficulties with doctors and nurses	24.	Respect
Education	25.	Responsibility
Experience	26.	Seeing the process through
Frustration	27.	Shared goals
Job satisfaction	28.	Strong personalities
Knowledge	29.	Support people
Learning others' role	30.	Teamwork
Making changes	31.	Uniqueness
Negative outcomes	32.	Use of skills
Nurse non-nurse	33.	Variety of people
Occupational health and safety	34.	Workload
	Autonomy Budget issues Communication Compromise/flexibility Debriefing Difficulties with doctors and nurses Education Experience Frustration Job satisfaction Knowledge Learning others' role Making changes Negative outcomes	Autonomy 19. Budget issues 20. Communication 21. Compromise/flexibility 22. Debriefing 23. Difficulties with doctors and nurses 24. Education 25. Experience 26. Frustration 27. Job satisfaction 28. Knowledge 29. Learning others' role 30. Making changes 31. Negative outcomes 32.

# The 10 codes that were recipient coordinator specific

- 1. Correct information
- 2. Credibility
- 3. Going back to their lives
- 4. Patients' lack of gratitude
- 5. Positive feedback
- 6. Relationships with recipients
- 7. Relationships with recipient families
- 8. Standardisation
- 9. The extra mile
- 10. Trust

# The 21 codes that were donor coordinator specific

1.	Bad behaviour	12.	Intimacy of the job
2.	Bullying, put-downs and undervalued	13.	Lack of acknowledgement
3.	Care of donor families	14.	Leaving the job
4.	Challenges	15.	Non-supportive colleagues
5.	Competition	16.	Organ donation as a business
6.	Consensus	17.	Others knowing best
7.	Control issues	18.	Political and bureaucratic issues
8.	Donor family outcomes	19.	Relationships with donor families
9.	Donor family – recipient contact	20.	Relationships with recipient coordinators
10.	Expendability	21.	Voice not heard
11.	Inequity in funding		

Appendix 32

Summary of the Likert scale responses to the statements in the first Delphi survey questionnaire

Code 2  Code 3  Code 3  Unsure  Agree  7. 7.8% (n = 8) 84.3% (n = 86) 1.0  20) 5.9% (n = 6) 73.5% (n = 75) 1.0  21) 2.9% (n = 5) 79.4% (n = 81)  22) 2.9% (n = 5) 79.4% (n = 81)  23) 10.8% (n = 11) 57.8% (n = 59)  24) 77.5% (n = 79)  25) 7.8% (n = 9) 77.5% (n = 92)  26) 19.6% (n = 20) 54.9% (n = 56) 1.0  27) 11.8% (n = 12) 81.4% (n = 83)  28) 6.9% (n = 12) 81.4% (n = 83)  29 7.0% (n = 9)  1) 1.0% (n = 1) 98.0% (n = 100)  1) 1.0% (n = 1) 98.0% (n = 102)			7 - 7 - 0	0 - 1 - 0		114	
Debriefing is important to me.         6.9% (in = 7)         7.8% (in = 8)         84.3% (in = 8)         1.0% (in = 1)           There are support people in my job.         19.6% (in = 20)         5.9% (in = 3)         59.4% (in = 87)         1.0% (in = 1)           Networking with my colleagues is an essential component of my private life.         2.0% (in = 2)         2.9% (in = 3)         95.1% (in = 97)         Nili           My work responsibilities encroach on my private life.         15.7% (in = 16)         4.9% (in = 5)         78.4% (in = 81)         Nili           I experience professional isolation.         31.4% (in = 32)         10.8% (in = 11)         57.8% (in = 79)         Nili           Possition.         1 monetary reward does not reflect the responsibility of my         13.7% (in = 14)         8.8% (in = 9)         77.5% (in = 79)         Nili           I my position.         2 .0% (in = 2)         7.8% (in = 8)         90.2% (in = 92)         Nili           I have power in my position.         2 .0% (in = 2)         19.6% (in = 7)         90.2% (in = 90)         Nili           A high level of organ donation and transplantation knowledge is         1.0% (in = 1)         2.0% (in = 2)         97.0% (in = 9)         Nili           I think 'on the job' experience is important in this job.         1.0% (in = 1)         1.0% (in = 1)         1.0% (in = 1)         1.0% (in = 1)		Delphi survey one – statements	Code 1 Disagree	Code 2 Unsure	Code 3	responses	Mode
There are support people in my job.  Networking with my colleagues is an essential component of my  2.0% (n = 2)  5.9% (n = 5)  1.0% (n = 1)  Networking with my colleagues is an essential component of my  2.0% (n = 2)  1.5.7% (n = 16)  1.5.7% (n = 16)  1.5.7% (n = 17)  1.5.7% (n = 14)  1.5.7% (n = 15)  1.5.7% (n = 15)  1.5.7% (n = 16)  1.5.7% (n = 17)  1.5.7% (n = 17)  1.5.7% (n = 18)  1.5.7% (n = 19)  1.5.7% (n = 10)  1.5.7% (		Dehriefing is in	(Z = u) %0 9	7 8% (n = 8)	84 3% (2 = 86)	1 0% (n = 1)	~
There are support people in my job.  Networking with my colleagues is an essential component of my  2.0% (n = 2)  Sey (n = 5)  Sey (n = 75)  Sey (n = 75)  Nill  Nill  My work responsibilities encroach on my private life.  15.7% (n = 16)  My work responsibilities encroach on my private life.  15.7% (n = 16)  My work responsibilities encroach on my private life.  15.7% (n = 14)  Sey (n = 5)  Term monetary reward does not reflect the responsibility of my  The monetary reward does not reflect the responsibility of my  There are occupational health and safety issues in my role.  My job is satisfying and rewarding.  There are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupational health and safety issues in my role.  2.0% (n = 2)  Tene are occupation and transplantation knowledge is  Tene are occupation and transplantation hyposition.  Tene are occupation and transplantation knowledge is  Tene are occupation and transplantation		- 1	0.970 (11 = 17)	(0 - 1) 0/0.7	04.3 /0 (11 = 00)	(1 = 11) 0/0:1	2
Networking with my colleagues is an essential component of my  10.0% (n = 2)  10.9% (n = 5)  10.9% (n = 5)  10.9% (n = 5)  10.9% (n = 5)  10.9% (n = 6)  10.9% (n = 11)  10.9% (n = 12)  10.9% (n = 12)  10.9% (n = 12)  10.9% (n = 13)  10.9% (n = 14)  10.9% (n = 15)  10.9% (n = 10)  10.9%	2		19.6% (n = 20)	5.9% (n = 6)	73.5% (n = 75)	1.0% (n = 1)	က
My work responsibilities encroach on my private life.         15.7% (n = 16)         4.9% (n = 5)         79.4% (n = 81)         Nii           1 experience professional isolation.         31.4% (n = 32)         10.8% (n = 11)         57.8% (n = 59)         Nii           The monetary reward does not reflect the responsibility of my position.         13.7% (n = 14)         8.8% (n = 9)         77.5% (n = 79)         Nii           There are occupational health and safety issues in my role.         9.8% (n = 10)         13.7% (n = 14)         76.5% (n = 79)         Nii           My job is satisfying and rewarding.         2.0% (n = 2)         7.8% (n = 8)         90.2% (n = 92)         Nii           In my position there is considerable autonomy.         2.9% (n = 2)         6.9% (n = 7)         11.8% (n = 82)         Nii           I have power in my position.         6.8% (n = 7)         11.8% (n = 20)         54.9% (n = 83)         Nii           A high level of organ donation and transplantation knowledge is my position.         1.0% (n = 1)         2.0% (n = 2)         97.0% (n = 99)         Nii           I think von the job' experience is important in this job.         1.0% (n = 1)         1.0% (n = 1)         98.0% (n = 100)         Nii           My position enables me to use many skills.         Nii         Nii         Nii         Nii	ю́	Networking with my colleagues is an essential component role.	2.0% (n = 2)	2.9% (n = 3)	95.1% (n = 97)	Nii	3
The monetary reward does not reflect the responsibility of my and reward does not reflect the responsibility of my are are occupational health and safety issues in my role. $31.4\%$ (n = 14) $8.8\%$ (n = 14) $75.5\%$ (n = 78) Nil position.  There are occupational health and safety issues in my role. $2.0\%$ (n = 2) $7.8\%$ (n = 14) $76.5\%$ (n = 78) Nil My job is satisfying and rewarding. $2.0\%$ (n = 2) $7.8\%$ (n = 8) $90.2\%$ (n = 92) Nil In my position there is considerable autonomy. $2.9\%$ (n = 2) $7.8\%$ (n = 7) $90.2\%$ (n = 92) Nil In my position. $6.8\%$ (n = 7) $11.8\%$ (n = 12) $81.4\%$ (n = 83) Nil Ahigh level of organ donation and transplantation knowledge is $1.0\%$ (n = 1) $1.0\%$ (n = 1) $1.0\%$ (n = 1) $1.0\%$ (n = 1) $1.0\%$ (n = 10) Nil Intink von the job' experience is important in this job. Nil	4		15.7% (n = 16)	4.9% (n = 5)	79.4% (n = 81)	Ϊ́Σ	3
The monetary reward does not reflect the responsibility of my position.  There are occupational health and safety issues in my role.  13.7% (n = 14)  13.7% (n = 14)  13.7% (n = 14)  13.7% (n = 78)  14.8% (n = 92)  15.6% (n = 12)  15.6% (n	.5	1	31.4% (n = 32)	10.8% (n = 11)	57.8% (n = 59)	ij	က
There are occupational health and safety issues in my role.         9.8% (n = 10)         13.7% (n = 14)         76.5% (n = 78)         Nii           My job is satisfying and rewarding.         2.0% (n = 2)         7.8% (n = 8)         90.2% (n = 92)         Nii           In my position there is considerable autonomy.         2.9% (n = 3)         6.9% (n = 7)         90.2% (n = 92)         Nii           I have power in my position.         24.5% (n = 25)         19.6% (n = 7)         54.9% (n = 10)         1.0% (n = 1)           I have power in my position.         6.8% (n = 7)         11.8% (n = 12)         81.4% (n = 83)         Nii           A high level of organ donation and transplantation knowledge is required in my position.         1.0% (n = 1)         2.0% (n = 2)         97.0% (n = 99)         Nii           Ithink 'on the job' experience is important in this job.         1.0% (n = 1)         98.0% (n = 10)         Nii           My position enables me to use many skills.         Nii         100% (n = 10)         Nii	 	The monetary reward does not reflect the responsibility of position.	13.7% (n = 14)	8.8% (n = 9)	77.5% (n = 79)	Ä	က
My job is satisfying and rewarding. $2.0\% (n=2) \qquad 7.8\% (n=8) \qquad 90.2\% (n=92) \qquad \text{Nii}$ In my position there is considerable autonomy. $24.5\% (n=35) \qquad 6.9\% (n=7) \qquad 90.2\% (n=92) \qquad \text{Nii}$ I have power in my position. $24.5\% (n=25) \qquad 19.6\% (n=20) \qquad 54.9\% (n=18) \qquad \text{Nii}$ A high level of organ donation and transplantation knowledge is required in my position. $1.0\% (n=1) \qquad 2.0\% (n=99) \qquad \text{Nii}$ A high level of organ donation and transplantation knowledge is required in my position. $1.0\% (n=1) \qquad 2.0\% (n=99) \qquad \text{Nii}$ I think 'on the job' experience is important in this job. $1.0\% (n=1) \qquad 1.0\% (n=1) \qquad 1.0\% (n=10) \qquad \text{Nii}$ My position enables me to use many skills. $\text{Nii} \qquad \text{Nii} \qquad \text{Nii} \qquad \text{Nii} \qquad \text{Nii} \qquad \text{Nii}$	7.	1	9.8% (n = 10)	13.7% (n = 14)	76.5% (n = 78)	ΞÏΖ	က
In my position there is considerable autonomy.       2.9% (n = 3)       6.9% (n = 7)       90.2% (n = 92)       Nii         I have power in my position.       24.5% (n = 25)       19.6% (n = 20)       54.9% (n = 56)       1.0% (n = 1)         I am shown respect in my position.       6.8% (n = 7)       11.8% (n = 12)       81.4% (n = 83)       Nii         A high level of organ donation and transplantation knowledge is required in my position.       1.0% (n = 1)       2.0% (n = 2)       97.0% (n = 99)       Nii         I think 'on the job' experience is important in this job.       1.0% (n = 1)       1.0% (n = 1)       98.0% (n = 100)       Nii         My position enables me to use many skills.       Nii       Nii       Nii       Nii       Nii	œ		2.0% (n = 2)	7.8% (n = 8)	90.2% (n = 92)	Σ	က
I have power in my position.       24.5% (n = 25)       19.6% (n = 20)       54.9% (n = 56)       1.0% (n = 1)         I am shown respect in my position.       6.8% (n = 7)       11.8% (n = 12)       81.4% (n = 83)       Nill         A high level of organ donation and transplantation knowledge is required in my position.       1.0% (n = 1)       2.0% (n = 2)       97.0% (n = 99)       Nill         I think 'on the job' experience is important in this job.       1.0% (n = 1)       1.0% (n = 1)       98.0% (n = 100)       Nill         My position enables me to use many skills.       Nill       Nill       Nill       Nill       Nill       Nill	6		2.9% (n = 3)	6.9% (n = 7)	90.2% (n = 92)	Ξ̈̈́Z	က
I am shown respect in my position.  A high level of organ donation and transplantation knowledge is required in my position.  I think 'on the job' experience is important in this job.  My position enables me to use many skills.  I am shown respect in my position.  1.0% $(n = 7)$ 11.8% $(n = 12)$ 81.4% $(n = 83)$ Nil  1.0% $(n = 1)$ 97.0% $(n = 99)$ Nil  1.0% $(n = 1)$ 98.0% $(n = 100)$ Nil	10.	1	24.5% (n = 25)	19.6% (n = 20)	54.9% (n = 56)	1.0% (n =1)	က
A high level of organ donation and transplantation knowledge is required in my position.  I think 'on the job' experience is important in this job.  My position enables me to use many skills.  A high level of organ donation and transplantation knowledge is $1.0\%$ (n = 1) $1.0\%$ (n = 1) $1.0\%$ (n = 10) $1.0\%$ (n = 100) $1.0\%$ (	Ξ.	_	6.8% (n = 7)	11.8% (n = 12)	81.4% (n = 83)	Ī	က
I think 'on the job' experience is important in this job. My position enables me to use many skills. Nil Nil Nil 100% ( $n = 100$ ) Nil Nil Nil Nil Nil	12.	. A high level of organ donation and transplantation knowledge is required in my position.	1.0% (n = 1)	2.0% (n = 2)	97.0% (n = 99)	Ë	က
My position enables me to use many skills. Nil Nil 100% (n = 102) Nil	13.	. I think 'on the job' experience is important in this job.	1.0% (n = 1)	1.0% (n = 1)	98.0% (n = 100)	Ē	က
	4	. My position enables me to use many skills.	Ë	Σ̈Ϊ	100% (n = 102)	Z	က

Legend: Statistical mode 3 – indicates agreement with the statement. Statistical mode 1 – indicates disagreement with the statement.

Appendix 32: Summary of the Likert scale responses to the statements in the first Delphi survey questionnaire (cont.)

	Delphi survey one – statements	Code 1 Disagree	Code 2 Unsure	Code 3 Agree	Non- responses	Mode
15.	<ol> <li>The coordinator is one that can be done by non-nursing health professionals.</li> </ol>	52.0% (n = 53)	23.5% (n = 24)	24.5% (n = 25)	Nil	1
16.	<ol> <li>The roles of transplant coordinators throughout Australia &amp; New Zealand need to be standardised.</li> </ol>	18.6% (n = 19)	31.4% (n = 32)	47.1% (n = 48)	2.9% (n = 3)	က
17.	'. There are aspects of my role that can be frustrating.	1.0% (n = 1)	1.0% (n = 1)	97.0% (n = 99)	1.0% (n = 1)	က
18.	<ol> <li>It is important to me to see the organ donation &amp; transplantation process through from start to finish.</li> </ol>	26.5% (n = 27)	8.8% (n = 9)	64.7% (n = 66)	Nii	က
19.		52.0% (n = 53)	9.8% (n = 10)	37.2% (n = 38)	1.0% (n = 1)	-
20.	. There is an element of competitiveness between coordinators.	36.3% (n = 37)	24.5% (n = 25)	39.2% (n = 40)	ij	8
21.	The management of organ donation and transplantation has moved from being an altruistic endeavour to one that is managed/dictated by bureaucracy.	20.6% (n = 21)	32.3% (n = 33)	45.1% (n = 46)	2.0% (n = 2)	ю
22.	<ul> <li>Donor families and recipients should be allowed unrestricted contact with each other.</li> </ul>	73.5% (n = 75)	21.6% (n = 22)	4.9% (n = 5)	Ž	-
23.	<ol> <li>Relationships with intensivists or transplant surgeons and physicians can be difficult at times.</li> </ol>	20.6% (n = 21)	6.9% (n = 7)	72.5% (n = 74)	Ē	က
24.	. The teamwork between the transplant coordinators is excellent.	11.8% (n = 12)	12.7% (n = 13)	75.5% (n = 77)	ïŻ	က
25.	i. Recipient and donor coordinators do not have a good understanding of each others' role.	42.2% (n = 43)	18.6% (n = 19)	39.2% (n = 40)	Nii	-
26.	-	16.6% (n = 17)	11.8% (n = 12)	69.6% (n = 71)	2.0% (n = 2)	က
27.	. Members of the medical profession often think they know what is best for transplant coordinators.	16.7% (n = 17)	28.4% (n = 29)	53.9% (n = 55)	1.0% (n = 1)	ю
28.	. There is a lack of professional acknowledgement in my job.	34.3% (n = 35)	11.8% (n = 12)	53.9% (n = 55)	Ž	က

Legend: Statistical mode 3 – indicates agreement with the statement. Statistical mode 1 – indicates disagreement with the statement.

# Spearman's Rank Order Correlation Coefficient (rho) weak and moderate correlations

#### General analysis

# Age:

S 8 My job is satisfying and rewarding.  $r_s = .204$ , n = 102, p = .039

#### Years as a transplant coordinator:

- S 1 Debriefing is important to me.  $r_s = -.246$ , n = 98, p = .014
- S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.282$ , n = 96, p = .005

#### On call:

- S1 Debriefing is important to me.  $r_s = .236$ , n = 97, p = .019
- S10 I have power in my position.  $r_s = .203$ , n = 97, p = .045
- S12 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = .233$ , n = 98, p = .020
- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .225$ , n = 98, p = .025
- S 28 There is a lack of professional acknowledgement in my job.  $r_s = .234$ , n = 98, p = .020.

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# Stratified statistical analysis:

# Gender – female

# Years as a transplant coordinator:

S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.255$ , n = 85, p = .018

#### On call:

- Debriefing is important to me.  $r_s = .310$ , n = 88, p = .003
- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .265$ , n = 88, p = .012
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .216$ , n = 88, p = .042

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# Professional background - registered nurse

# Years as a transplant coordinator:

- S1 Debriefing is important to me.  $r_s = -.251$ , n = 93, p = .015
- S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.283$ , n = 91, p = .006

Recipient and donor coordinators do not have a good understanding of each other's roles.  $r_s = -.210$ , n = 94, p = .041

#### On call:

- Debriefing is important to me.  $r_s = .233$ , n = 93, p = .024
- S10 I have power in my position.  $r_s = .214$ , n = 93, p = .039
- S12 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = .206$ , n = 94, p = .046
- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .223$ , n = 94, p = .030
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .212$ , n = 94, p = .039

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# Organ donation and transplantation qualifications

#### Age:

S22 Donor families and recipients should be allowed unrestricted contact with each other.  $r_s = .411$ , n = 32, p = .019

#### Years registered:

S15 The coordinator role is one that can be done by non-nursing health professionals.  $r_s = -.457$ , n = 28, p = .014

#### Years as a transplant coordinator:

- S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.412$ , n = 32, p = .018
- S22 Donor families and recipients should be allowed unrestricted contact with each other.  $r_s = .373$ , n = 32, p = .035

#### On call:

S10 I have power in my position.  $r_s = .461$ , n = 30, p = .010

## No - Organ donation and transplantation qualifications

# Age:

- S8 My job is satisfying and rewarding.  $r_s = .386$ , n = 68, p = .001
- S24 The teamwork between the transplant coordinators is excellent.  $r_s = .275$ , n = 68, p = .023

#### Years registered:

My job is satisfying and rewarding.  $r_s = .275$ , n = 65, p = .026

# Years as a transplant coordinator:

- Debriefing is important to me.  $r_s = -.248$ , n = 64, p = .047
- S2 There are support people in my job.  $r_s = -.405$ , n = 64, p = .000
- S15 The coordinator role is one that can be done by non-nursing health professionals.  $r_s = .277$ , n = 65, p = .025
- S20 There is an element of competitiveness between coordinators.  $r_s = .257$ , n = 65, p = .038
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .250$ , n = 65, p = .044

#### Role type - donor coordinator

#### Years as a transplant coordinator:

My work responsibilities encroach on my private life.  $r_s = .282$ , n = 49, p = .049

#### On call:

- S1 Debriefing is important to me.  $r_s = .403$ , n = 50, p = .003
- S10 I have power in my position.  $r_s = .288$ , n = 49, p = .044

#### Role type - recipient coordinator

#### Years as a transplant coordinator:

- S1 Debriefing is important to me.  $r_s = -.293$ , n = 49, p = .041
- S2 There are support people in my job.  $r_s = -.296$ , n = 49, p = .038
- S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.399$ , n = 49, p = .004

#### On call:

S4 My work responsibilities encroach on my private life.  $r_s = .364$ , n = 48, p = .010

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#### Employer - hospital

#### Age:

- S8 My job is satisfying and rewarding.  $r_s = .276$ , n = 67, p = .023
- S12 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = .245$ , n = 67, p = .045

#### Years as a transplant coordinator:

- Debriefing is important to me.  $r_s = -.331$ , n = 65, p = .007
- S2 There are support people in my job.  $r_s = -.340$ , n = 65, p = .005
- S15 The coordinator role is one that can be done by non-nursing health professionals.  $r_s = .294$ , n = 66, p = .016
- S21 The management of organ donation and transplantation has moved from being an altruistic endeavour to one that is managed/dictated by bureaucracy.  $r_s = .251$ , n = 65, p = .043
- S27 Members of the medical profession often think they know what is best for transplant coordinators.  $r_s = .256$ , n = 66, p = .038
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .285$ , n = 66, p = .020

#### On call:

- S7 There are occupational health and safety issues in my role.  $r_s = .292$ , n = 65, p = .018
- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .292$ , n = 65, p = .018
- S21 The management of organ donation and transplantation has moved from being an altruistic endeavour to one that is managed/dictated by bureaucracy.  $r_s = .277$ , n = 64, p = .026
- S27 Members of the medical profession often think they know what is best for transplant coordinators.  $r_s$  = .276, n = 65, p = .025

S28 There is a lack of professional acknowledgement in my job.  $r_s = .279$ , n = 65, p = .024

# Employer - agency

# Years as a transplant coordinator:

- S14 My position enables me to use many skills.  $r_s = -.494$ , n = 17, p = .043
- S27 Members of the medical profession often think they know what is best for transplant coordinators.  $r_s = -.486$ , n = 17, p = .047

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#### Employment status - full-time

# Age:

S14 My position enables me to use many skills.  $r_s = .278$ , n = 69, p = .020

#### Years registered:

- S8 My job is satisfying and rewarding.  $r_s = .313$ , n = 64, p = .011
- S14 My position enables me to use many skills.  $r_s = .269$ , n = 64, p = .031

#### Years as a transplant coordinator:

- Debriefing is important to me.  $r_s = -.316$ , n = 67, p = .009
- S4 My work responsibilities encroach on my private life.  $r_s = .279$ , n = 68, p = .021
- S5 I experience professional isolation.  $r_s = .243$ , n = 68, p = .045
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .248$ , n = 68, p = .040

#### On call:

- S7 There are occupational health and safety issues in my role.  $r_s = .254$ , n = 65, p = .040
- S12 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = .336$ , n = 65, p = .006
- S17 There are aspects of my role that can be frustrating.  $r_s = .262$ , n = 64, p = .035

#### **Employment status – part-time**

#### Age:

- S1 Debriefing is important to me.  $r_s = -.351$ , n = 32, p = .048
- S5 I experience professional isolation.  $r_s = -.499$ , n = 32, p = .003
- S6 The monetary reward does not reflect the responsibility of my position. r<sub>s</sub> = -.393, n = 32, p = .025

#### Years registered:

- Networking with my colleagues is an essential component of my role.  $r_s = -.456$ , n = 30, p = .011
- S6 The monetary reward does not reflect the responsibility of my position. rs = -.405, n = 30, p = .026

## Years as a transplant coordinator:

The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.474$ , n = 30, p = .008

#### On call:

- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .382$ , n = 32, p = .030
- S28 There is a lack of professional acknowledgement in my job.  $r_s = .375$ , n = 32, p = .034

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# Country - Australia

## Years registered:

- S1 Debriefing is important to me.  $r_s = -.214$ , n = 86, p = .047
- S8 My job is satisfying and rewarding.  $r_s = .213$ , n = 87, p = .047

#### Years as a transplant coordinator:

- S1 Debriefing is important to me.  $r_s = -.248$ , n = 89, p = .018
- S4 My work responsibilities encroach on my private life.  $r_s = .214$ , n = 90, p = .042
- S7 There are occupational health and safety issues in my role.  $r_s = .219$ , n = 90, p = .037
- S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised.  $r_s = -.256$ , n = 87, p = .016
- S24 The teamwork between the transplant coordinators is excellent.  $r_s = .208$ , n = 90, p = .048

#### On call:

- S1 Debriefing is important to me.  $r_s = .225$ , n = 88, p = .034
- S10 I have power in my position.  $r_s = .272$ , n = 88, p = .010
- S12 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = .253$ , n = 89, p = .016
- S18 It is important to me to see the organ donation and transplantation process through from start to finish.  $r_s = .232$ , n = 89, p = .028
- S21 The management of organ donation and transplantation has moved from being an altruistic endeavour to one that is managed/dictated by bureaucracy. rs = .221, n = 87, p = .039
- S28 There is a lack of professional acknowledgement in my job. rs = .210, n = 89, p = .047

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# Kruskal-Wallis test: contingency tables for statistically significant results

# Age groups

Table 6.13: Contingency table: age groups & response percentages to statement 6

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
21-30	0.00	3 23.08	0.00	3 23.08	7 53.85	13
31 - 40	0.00	3 6.12	3 6.12	22 44.90	21 42.86	49
41-50	1 3.57	5 17.86	5 17.86	13 46.43	4 14.29	28
51 - 60	0.00	2 16.67	1 8.33	5 41.67	4 33.33	12
Total	1	13	9	43	36	† 102

S6 The monetary reward does not reflect the responsibility of my position. KW = .10.26, df = 3, p = .016

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# Gender

Table 6.14: Contingency table: gender & response percentages to statement 4

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	2 2.20	13 14.29	5 5.49	40 43.96	31 34.07	91
Male	0.00	1 9.09	0.00	2 18.18	8 72.73	11
Total	2	14	5	42	39	102

S4 My work responsibilities encroach on my private life. KW = .4.92, df = 1, p = .026

Table 6.15: Contingency table: gender & response percentages to statement 24

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	1.10	10 10.99	13 14.29	54 59.34	13 14.29	91
Male	0.00	1 9.09	0.00	5 45.45	5 45.45	11
Total	1	11	13	59	18	102

S24 The teamwork between the transplant coordinators is excellent. KW = 4.88, df = 1, p = .027

Table 6.16: Contingency table: gender & response percentages to statement 1

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	0.00	5 5.49	7 7.69	43 47.25	36 39.56	91
Male	1 10.00	10.00	10.00	60.00	1 10.00	10
Total	1	6	8	49	37	101

Frequency Missing = 1

S1 Debriefing is important to me. KW = 4.46, df = 1, p = .034

Table 6.17: Contingency table: gender & response percentages to statement 16

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	1 1.14	13 14.77	29 32.95	28 31.82	17 19.32	88
Male	9.09	4 36.36	3 27.27	2 18.18	1 9.09	11
Total	2	17	32	30	18	99

Frequency Missing = 3

S16 The roles of transplant coordinators throughout Australia and New Zealand need to be standardised. KW = 4.07, df = 1, p = .043

Table 6.18: Contingency table: gender & response percentages to statement 23

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	2 2.20	19 20.88	7 7.69	48 52.75	15 16.48	91
Male	0.00	0.00	0.00	8 72.73	3 27.27	11
Total	2	19	7	56	18	102

S23 Relationships with intensivists or transplant surgeons and physicians can be difficult at times. KW = 3.90, df = 1, p = .048

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# Professional background

Table 6.19: Contingency table: registered nurses/non-nurses & response percentages to statement 15

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
No	0.00	0.00	0.00	3 60.00	2 40.00	5
Yes	29 29.90	24 24.74	24 24.74	18 18.56	2 2.06	97
Total	29	24	24	21	4	102

S15. The coordinator role is one that can be done by non-nursing health professionals. KW = 10.97, df = 1, p = .000

Table 6.20: Contingency table: registered nurses/non-nurses and response percentages to statement 9

Frequency Row Pct	Disagree	Unsure	Agree	S. Agree	Total
No	0.00	2 40.00	3 60.00	0.00	5
Yes	3 3.09	5 5.15	50 51.55	39 40.21	97
Total	3	7	53	39	102

**S9.** In my position there is considerable autonomy. KW = 5.24, df = 1, p = .021

Table 6.21: Contingency table: registered nurses/non-nurses & response percentages to statement 10

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
No	1 20.00	2 40.00	1 20.00	1 20.00	0.00	5
Yes	2.08	20 20.83	19 19.79	42 43.75	13 13.54	96
Total	3	22	20	43	13	101

Frequency Missing = 1

**S10.** I have power in my position. KW = 4.00, df = 1, p = .045

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# Organ donation and transplantation qualifications:

Table 6.22: Contingency table: organ donation and transplantation qualifications and response percentages to statement 24

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
No	0.00	6 8.82	6 8.82	41 60.29	15 22.06	68
Yes	1 3.13	5 15.63	6 18.75	17 53.13	3 9.38	32
Total	1	11	12	58	18	100

Frequency Missing = 2

S24. The teamwork between the transplant coordinators is excellent. KW = 5.57, df = 1, p = .018

Table 6.23: Contingency table: organ donation and transplantation qualifications and response percentages to statement 15

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
No	23 33.82	17 25.00	13 19.12	13 19.12	2 2.94	68
Yes	5 15.63	6 18.75	11 34.38	8 25.00	2 6.25	32
Total	28	23	24	21	4	100

Frequency Missing = 2

S15. The coordinator role is one that can be done by non-nursing health professionals. KW = 4.54, df = 1, p = .033

# Role type

Table 6.24: Contingency table: role type & response percentages to statement 15

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Donor	10 19.23	8 15.38	16 30.77	15 28.85	3 5.77	52
Recipient	19 38.00	16 32.00	8 16.00	6 12.00	1 2.00	50
Total	29	24	24	21	4	「 102

S15. The coordinator role is one that can be done by non-nursing health professionals. KW = 10.66, df = 1, p = .001

Table 6.25: Contingency table: role type & response percentages to statement 6

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Donor	1 1.92	10 19.23	5 9.62	22 42.31	14 26.92	52
Recipient	0.00	3 6.00	4 8.00	21 42.00	22 44.00	50
Total	1	13	9	43	36	102

S6. The monetary reward does not reflect the responsibility of my position. KW = 5.52, df = 1, p = .018

Table 6.26: Contingency table: role type & response percentages to statement 24

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Donor	0.00	7 13.46	9 17.31	31 59.62	5 9.62	52
Recipient	1 2.00	4 8.00	4 8.00	28 56.00	13 26.00	50
Total	1	11	13	59	18	102

S24. The teamwork between the transplant coordinators is excellent. KW = 4.57, df = 1, p = .032

# **Employer**

Table 6.27: Contingency table: employer & response percentages to statement 4

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	2 2.99	9 13.43	1.49	24 35.82	31 46.27	67
Agency	0.00	0.00	1 5.56	10 55.56	7 38.89	18
Other	0.00	3 30.00	20.00	5 50.00	0.00	10
Total	2	12	4	39	38	95

Frequency Missing = 7

**S4.** My work responsibilities encroach on my private life. KW = 9.15, df = 2, p = .010

Table 6.28: Contingency table: employer & response percentages to statement 24

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	1 1.49	6 8.96	4 5.97	40 59.70	16 23.88	67
Agency	0.00	3 16.67	5 27.78	9 50.00	1 5.56	18
Other	0.00	0.00	3 30.00	7 70.00	0.00	10
Total	1	9	12	56	17	95

Frequency Missing = 7

S24. The teamwork between the transplant coordinators is excellent. KW = 7.80, df = 2, p = .020

Table 6.29: Contingency table: employer & response perecentages to statement 6

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	1 1.49	5 7.46	4 5.97	31 46.27	26 38.81	67
Agency	0.00	3 16.67	1 5.56	6 33.33	8 44.44	18
Other	0.00	3 30.00	3 30.00	3 30.00	1 10.00	10
Total	1	11	8	40	35	95

Frequency Missing = 7

S6. The monetary reward does not reflect the responsibility of my position. KW = 7.42, df = 2, p = .024

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# **Employment status**

Table 6.30: Contingency table: employment status & response percentages to statement 19

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Full-Time	6 8.82	26 38.24	7 10.29	26 38.24	3 4.41	68
Part-Time	11 34.38	10 31.25	2 6.25	8 25.00	3.13	32
Total	17	36	9	34	4	100

Frequency Missing = 2

**S19.** I experience difficulties with other coordinators. KW = 5.83, df = 1, p = .015

Table 6.31: Contingency table: employment status & response percentages to statement 15

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Full-Time	15 21.74	16 23.19	21 30.43	14 20.29	3 4.35	69
Part-Time	14 43.75	8 25.00	3 9.38	6 18.75	1 3.13	32
Total	29	24	24	20	4	101

Frequency Missing = 1

S15. The coordinator role is one that can be done by non-nursing health professionals. KW = 4.09, df = 1, p = .043

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#### Country

Table 6.32: Contingency table: country & response percentages to statement 7

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Australia	1 1.08	6 6.45	12 12.90	44 47.31	30 32.26	93
New Zealand	0.00	3 33.33	2 22.22	3 33.33	1 11.11	9
Total	1	9	14	47	31	102

S7. There are occupational health and safety issues in my role. KW = 5.14, df = 1, p = .023

Table 6.33: Contingency table: country & response percentages to statement 28

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Australia	1 1.08	28 30.11	12 12.90	37 39.78	15 16.13	93
New Zealand	2 22.22	4 44.44	0.00	3 33.33	0.00	9
Total	3	32	12	40	15	102

S28. There is a lack of professional acknowledgement in my job. KW = 4.93, df = 1, p = .026

Table 6.34: Contingency table: country & response percentages to statement 11

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Australia	1.08	6 6.45	12 12.90	57 61.29	17 18.28	93
New Zealand	0.00	0.00	0.00	5 55.56	4 44.44	9
Total	1	6	12	62	21	102

**S11.** I am shown respect in my position. KW = 4.48, df = 1, p = .034

Table 6.35: Contingency table: country & response percentages to statement 17

Frequency Row Pct	Disagree	Unsure	Agree	S. Agree	Total
Australia	0.00	1.09	53 57.61	38 41.30	92
New Zealand	1 11.11	0.00	7 77.78	1 11.11	9
Total	1	1	60	39	101

Frequency Missing = 1

S17. There are aspects of my role that can be frustrating. KW = 4.27, df = 1, p = .038

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Appendix 35

Summary of the Likert scale responses to the statements in the second Delphi survey questionnaire

	Delphi survey two – statements	Code 1 Disagree	Code 2 Unsure	Code 3 Agree	Non- responses	Mode
<del>-</del>	Transplant coordinators have control over their role and how it should be performed or carried out.	20.6% (n = 21)	7.8% (n = 8)	71.6% (n = 73)	ïZ	က
7	There is a lack of national focus among coordinators.	30.4% (n = 31)	14.7% (n = 15)	54.9% (n = 56)	Ē	က
<i>ب</i>	There are times when dealing with other coordinators is difficult.	29.4% (n = 30)	2.9% (n = 3)	66.7% (n = 68)	1.0% (n = 1)	8
4.	The management of organ donation and transplantation is overly bureaucratic.	41.2% (n = 42)	18.6% (n = 19)	40.2% (n = 41)	Ï	-
	The International Course for transplant coordinators held in Australia has/will help donor and recipient coordinators understand each others' roles.	2.0% (n = 2)	19.6% (n = 20)	75.5% (n = 77)	2.9% (n = 3)	က
6.	Other health professionals do not acknowledge the complexity of my role.	13.7% (n = 14)	2.0% (n = 2)	83.3% (n = 85)	1.0% (n = 1)	က
7.	As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.	22.5% (n = 23)	16.7% (n = 17)	58.8% (n = 60)	2.0% (n = 2)	ო
ω	Other health professionals see transplant coordinators as expendable.	48.0% (n = 49)	19.6% (n = 20)	31.4% (n = 32)	1.0% (n = 1)	-
ග	The role of the transplant coordinator is unique.	6.9% (n = 7)	3.9% (n = 4)	89.2% (n = 91)	Ë	က
6.	There are strong intrinsic rewards in the transplant coordinator role.	5.9% (n = 6)	4.9% (n = 5)	87.2% (n = 89)	2.0% (n = 2)	က
<u>+</u>	Medical staff through TSANZ have enabled the transplant coordinators to have a voice by allowing ATCA members to join their professional organisation.	11.8% (n = 12)	32.3% (n = 33)	54.9% (n = 56)	1.0% (n = 1)	ю

**Legend:** Statistical mode 3 – indicates agreement with the statement. Statistical mode 1 – indicates disagreement with the statement.

Appendix 35: Summary of the Likert scale responses to the statements in the second Delphi survey questionnaire (cont.)

<ol> <li>Transplant coordinators are 'generalists' not 'specialists' as they wear many different hats in their role.</li> <li>There is no career structure for transplant coordinators.</li> <li>Agency/transplant unit managers need a transplant coordination background.</li> <li>Professional isolation is a concern for me.</li> <li>The roles of transplant coordinators throughout Australia and New Zealand need industrial standardisation.</li> <li>Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.</li> <li>A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.</li> <li>The amount of 'on call' for transplant coordinators is excessive.</li> <li>I feel ambivalent about my role as a transplant coordinator.</li> <li>Transplant coordinators experience horizontal violence in their role.</li> <li>There is a high turnover of transplant coordinators due to the amount of 'on call' they are required to do.</li> <li>I offen feel fatigued in this role.</li> <li>A nursing qualification should be the minimum required for</li> </ol>		Delphi survey two – statements	Code 1 Disagree	Code 2 Unsure	Code 3 Agree	Non- responses	Mode
	1	ransplant coordinators are 'generalists' not 'specialists' as they ear many different hats in their role.	69.6% (n = 71)	5.9% (n = 6)	24.5% (n = 25)	Ē	-
		here is no career structure for transplant coordinators.	18.6% (n = 19)	8.8% (n = 9)	72.6% (n = 74)	ij	8
		gency/transplant unit managers need a transplant coordination ackground.	40.2% (n = 41)	10.8% (n = 11)	47.0% (n = 48)	2.0% (n = 2)	က
		rofessional isolation is a concern for me.	46.1% (n = 47)	6.8% (n = 7)	46.1% (n = 47)	1.0% (n = 1)	1 & 3
		he roles of transplant coordinators throughout Australia and ew Zealand need industrial standardisation.	12.7% (n = 13)	8.8% (n = 9)	76.5% (n = 78)	2.0% (n = 2)	က
		octors' attitudes can impact on the transplant coordinators' bility to undertake their role.	6.9% (n = 7)	4.9% (n = 5)	87.2% (n = 89)	1.0% (n = 1)	က
		large percentage of the transplant coordinators' work is visible labour and therefore difficult to quantify.	12.7% (n = 13)	ï	87.3% (n = 89)	Ē	က
		he amount of 'on call' for transplant coordinators is excessive.	26.5% (n = 27)	9.8% (n = 10)	62.7% (n = 64)	1.0% (n = 1)	8
	ĺ	feel ambivalent about my role as a transplant coordinator.	69.6% (n = 71)	11.8% (n = 12)	15.7% (n = 16)	2.9% (n = 3)	-
	ĺ	ransplant coordinators experience horizontal violence in their role.	39.2% (n = 40)	9.8% (n = 10)	50.0% (n = 51)	1.0% (n = 1)	3
i i I		here is a high turnover of transplant coordinators due to the mount of 'on call' they are required to do.	27.5% (n = 28)	23.5% (n = 24)	48.0% (n = 49)	1.0% (n = 1)	ဧ
ı	I I	often feel fatigued in this role.	26.5% (n = 27)	2.9% (n = 3)	70.6% (n = 72)	Ī	8
l		ransplant coordinators often have minimal time with no 'on call' ommitments.	24.5% (n = 25)	13.8% (n = 14)	58.8% (n = 60)	2.9% (n = 3)	т
- 1	1 1	nursing qualification should be the minimum required for ansplant coordinators.	23.5% (n = 24)	4.9% (n = 5)	70.6% (n = 72)	1.0% (n = 1)	e e

Legend: Statistical mode 3 – indicates agreement with the statement. Statistical mode 1 – indicates disagreement with the statement.

Appendix 35: Summary of the Likert scale responses to the statements in the second Delphi survey questionnaire (cont.)

	Delphi survey two – statements	Code 1 Disagree	Code 2 Unsure	Code 3 Agree	Non- responses	Mode
26	26. Transplant coordination is a specialised area of practice.	2.0% (n = 2)	Ē	98.0% (n = 100)	Nii	3
27	<ol> <li>There needs to be a specific university qualification for transplant coordinators.</li> </ol>	42.2% (n = 43)	22.5% (n = 23)	33.3% (n = 34)	2.0% (n = 2)	_
28.	<ol> <li>An appropriate third party, other than organ donation agencies and transplant units could facilitate the meetings between donor families and recipients if both parties agree.</li> </ol>	25.5% (n = 26)	18.6% (n = 19)	54.9% (n = 56)	1.0% (n = 1)	က
29.	<ol> <li>The selection criteria for transplant recipients needs reviewing.</li> </ol>	28.4% (n = 29)	21.6% (n = 22)	49.0% (n = 50)	1.0% (n = 1)	8
<u>بر</u>	<ol> <li>The pre mortem wishes of the deceased to donate their organs should not be overridden.</li> </ol>	18.6% (n = 19)	11.8% (n = 12)	68.6% (n = 70)	1.0% (n = 1)	8
34	<ol> <li>Medical staff uncomfortable with organ donation should delegate the task of approaching families to request organs for donation.</li> </ol>	2.0% (n = 2)	1.0% (n = 1)	96.0% (n = 98)	1.0% (n = 1)	8
35	<ol> <li>There is tension among transplant coordinators when marginal organs are offered to transplant units.</li> </ol>	27.4% (n = 28)	21.6% (n = 22)	46.1% (n = 47)	4.9% (n = 5)	က

**Legend:** Statistical mode 3 – indicates agreement with the statement. Statistical mode 1 – indicates disagreement with the statement.

# Spearman's Rank Order Correlation Coefficient (rho) weak and moderate correlations

#### General analysis

#### Age:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.287$ , n = 100, p = .003
- S13 There is no career structure for transplant coordinators.  $r_s = .195$ , n = 102, p = .048
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .270$ , n = 102, p = .005
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.204$ , n = 99, p = .041

#### Years registered:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.213$ , n = 94, p = .038
- S13 There is no career structure for transplant coordinators.  $r_s = .227$ , n = 95, p = .026
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .208$ , n = 95, p = .042
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.260$ , n = 92, p = .012

## Years as a transplant coordinator:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.265$ , n = 97, p = .008
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.228$ , n = 96, p = .025

# On call:

- Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s$  = .261, n = 95, p = .010
- There needs to be a specific university qualification for transplant coordinators.  $r_s = -.246$ , n = 96, p = .015

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#### Stratified statistical analysis

#### Gender - female

#### Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.281$ , n = 90, p = .007
- S10 There are strong intrinsic rewards in the transplant coordinators' role.  $r_s = .218$ , n = 89, p = .039
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .260$ , n = 91, p = .012

# Years registered:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.233$ , n = 85, p = .031
- S13 There is no career structure for transplant coordinators.  $r_s = .216$ , n = 86, p = .045
- S19 The amount of 'on call' for transplant coordinators is excessive.  $r_s = -.219$ , n = 86, p = .042
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.243$ , n = 83, p = .026

#### Years as a transplant coordinator:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.263$ , n = 87, p = .013
- Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.  $r_s = -.221$ , n = 87, p = .039

#### On call:

- S12 Transplant coordinators are 'generalists' not 'specialists' as they wear many different hats in their role.  $r_s = .228$ , n = 88, p = .032
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.299$ , n = 86, p = .005

#### Professional background - registered nurse

## Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.235$ , n = 96, p = .020
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .283$ , n = 97, p = .004

# Years registered:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.213$ , n = 94, p = .038
- S13 There is no career structure for transplant coordinators.  $r_s = .227$ , n = 95, p = .026
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .208$ , n = 95, p = .042
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.260$ , n = 92, p = .012

#### Years as a transplant coordinator:

- The International Course for transplant coordinators held in Australia has/will help donor and recipient coordinators understand each other's roles.  $r_s = -.207$ , n = 92, p = .046
- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.211$ , n = 93, p = .041
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.220$ , n = 91, p = .036

#### On call:

- There are times when dealing with other coordinators is difficult.  $r_s = -.218$ , n = 93, p = .035
- Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .247$ , n = 92, p = .017

S27 A high level of organ donation and transplantation knowledge is required in my position.  $r_s = -287$ , n = 92, p = .005

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#### Organ donation and transplantation qualifications

#### Age:

- S26 Transplant coordination is a specialised area of practice.  $r_s = .389$ , n = 32, p = .027
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = .448$ , n = 31, p = .011
- S28 An appropriate third party, other than organ donation agencies and transplant units could facilitate the meetings between donor families and recipients if both parties agree.  $r_s = .475$ , n = 31, p = .006

#### Years registered:

- S26 Transplant coordination is a specialised area of practice. r<sub>s</sub> = .390, n = 28, p = .039
- S32 There is tension among transplant coordinators when marginal organs are offered to transplant units.  $r_s = -.452$ , n = 27, p = .017

#### Years as a transplant coordinator:

- S17 Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.  $r_s = -.357$ , n = 32, p = .044
- S25 A nursing qualification should be the minimum required for transplant coordinators.  $r_s = -.394$ , n = 32, p = .025
- S28 An appropriate third party, other than organ donation agencies and transplant units could facilitate the meetings between donor families and recipients if both parties agree.  $r_s = .451$ ,  $n_s = .451$ ,  $n_s = .451$ ,  $n_s = .451$

#### On call:

- Other health professionals do not acknowledge the complexity of my role.  $r_s = .412$ , n = 30, p = .023
- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = .445$ , n = 29, p = .015
- S22 There is a high turn over of transplant coordinators due to the amount of 'on call' they are required to do.  $r_s = .391$ , n = 30, p = .032
- S24 Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .463$ , n = 30, p = .009
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.375$ , n = 29, p = .044

## No - Organ donation and transplantation qualifications

# Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.257$ , n = 67, p = .035
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .275 \text{ n} = 68, p = .022$
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.262$ , n = 65, p = .034

#### Years registered:

S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .244$ , n = 65, p = .050

# Years as a transplant coordinator:

S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.293$ , n = 62, p = .020

#### On call:

There are times when dealing with other coordinators is difficult.  $r_s = -.274$ , n = 65, p = .026

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# Role type - donor coordinator

#### Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.291$ , n = 51, p = .038
- S10 There are strong intrinsic rewards in the transplant coordinators role. r<sub>s</sub> = .284, n = 51, p = .043
- S15 Professional isolation is a concern for me.  $r_s = .299$ , n = 51, p = .032
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .365$ , n = 52, p = .007

#### Years registered:

- S10 There are strong intrinsic rewards in the transplant coordinators role. r<sub>s</sub> = .318, n = 46, p = .031
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .290$ , n = 47, p = .047
- S19 The amount of 'on call' for transplant coordinators is excessive.  $r_s = -.314$ , n = 47, p = .031

#### Years as a transplant coordinator:

S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.291$ , n = 48, p = .044

# Role type - recipient coordinator

# Age:

- S13 There is no career structure for transplant coordinators.  $r_s = .305$ , n = 50, p = .031
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.326$ , n = 50, p = .020

#### Years registered:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.318$ , n = 47, p = .029
- S13 There is no career structure for transplant coordinators.  $r_s = .446$ , n = 48, p = .001
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.325$ , n = 48, p = .023

#### Years as a transplant coordinator:

- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.279$ , n = 50, p = .049
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.310$ , n = 50, p = .028

S29 The selection criteria for transplant recipients needs reviewing.  $r_s = -.280$ , n = 50, p = .048

#### On call:

- S2 There is a lack of national focus among coordinators.  $r_s = .315$ , n = 48, p = .028
- S24 Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .392$ , n = 46, p = .007
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.390$ , n = 48, p = .006

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# Employer - hospital

#### Age:

- S17 Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.  $r_s = .271$ , n = 66, p = .027
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .323$ , n = 67, p = .007
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.345$ , n = 65, p = .004
- Medical staff uncomfortable with organ donation should delegate the task of approaching families to request organs for donation.  $r_s = .307$ , n = 66, p = .012

#### Years registered:

- S13 There is no career structure for transplant coordinators.  $r_s = .304$ , n = 63, p = .015
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.328$ , n = 61, p = .009
- Medical staff uncomfortable with organ donation should delegate the task of approaching families to request organs for donation.  $r_s = .287$ , n = 62, p = .023

## Years as a transplant coordinator:

- The International Course for transplant coordinators held in Australia has/will help donor and recipient coordinators understand each other's roles.  $r_s = -.257$ , n = 63, p = .041
- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.284$ , n = 65, p = .021
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.310$ , n = 64, p = .012

#### On call:

- S13 There is no career structure for transplant coordinators.  $r_s = .277$ , n = 65, p = .025
- S24 Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .431$ , n = 63, p = .000
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.246$ , n = 65, p = .048

# Employer - agency

#### Age:

Doctors' attitudes can impact on the transplant coordinators' ability to undertake their role.  $r_s = -.471$ , n = 18, p = .048

# Years registered:

Medical staff uncomfortable with organ donation should delegate the task of approaching families to request organs for donation.  $r_s = -.497$ , n = 16, p = .049

#### On call:

There are times when dealing with other coordinators is difficult.  $r_s = -.492$ , n = 17, p = .044

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# Employment status - full-time

#### Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.329$ , n = 69, p = .005
- S9 The role of the transplant coordinator is unique.  $r_s = .258$ , n = 69, p = .032
- S15 Professional isolation is a concern for me. rs = .291, n = 68, p = .015
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .355$ , n = 69, p = .002
- S26 Transplant coordination is a specialised area of practice.  $r_s = .277$ , n = 69, p = .021

#### Years registered:

- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .259$ , n = 64, p = .038
- S20 I feel ambivalent about my role as a transplant coordinator. r<sub>s</sub> = -.261, n = 61, p = .041

#### Years as a transplant coordinator:

- The International Course for transplant coordinators held in Australia has/will help donor and recipient coordinators understand each other's roles. r<sub>s</sub> = -.282, n = 66, p = .021
- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.408$ , n = 68, p = .000
- S11 Medical staff through the Transplant Society of Australia and New Zealand (TSANZ) have enabled transplant coordinators to have a voice by allowing Australasian Transplant Coordinators Association (ATCA) members to join their professional organisation.  $r_s = -.263$ , n = 67, p = .030
- S20 I feel ambivalent about my role as a transplant coordinator. r<sub>s</sub> = -.250, n = 65, p = .044
- S28 An appropriate third party, other than organ donation agencies and transplant units could facilitate the meetings between donor families and recipients if both parties agree.  $r_s = .324$ , n = 67, p = .007

# On call:

- S20 I feel ambivalent about my role as a transplant coordinator. r<sub>s</sub> = -.266, n = 62, p = .036
- Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .406$ , n = 65, p = .000

#### Employment status - part-time

#### Years as a transplant coordinator:

Other health professionals do not acknowledge the complexity of my role.  $r_s = -.438$ , n = 29, p = .017

#### On call:

- S12 Transplant coordinators are 'generalists' not 'specialists' as they wear many different hats in their role.  $r_s = .368$ , n = 32, p = .037
- S25 A nursing qualification should be the minimum required for transplant coordinators.  $r_s = -.385$ , n = 31, p = .032

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#### Country - Australia

#### Age:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.307$ , n = 92, p = .002
- S13 There is no career structure for transplant coordinators.  $r_s = .231$ , n = 93, p = .025
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .368$ , n = 93, p = .000

#### Years registered:

- S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.217$ , n = 87, p = .042
- S13 There is no career structure for transplant coordinators.  $r_s = .247$ , n = 87, p = .020
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .323$ , n = 87, p = .002
- S20 I feel ambivalent about my role as a transplant coordinator. r<sub>s</sub> = -.276, n = 84, p = .010

#### Years as a transplant coordinator:

- As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved.  $r_s = -.241$ , n = 89, p = .022
- S18 A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify.  $r_s = .208$ , n = 90, p = .048
- S20 I feel ambivalent about my role as a transplant coordinator.  $r_s = -.220$ , n = 87, p = .040
- S28 An appropriate third party, other than organ donation agencies and transplant units could facilitate the meetings between donor families and recipients if both parties agree.  $r_s = .213$ ,  $n_s = .89$ ,  $p_s = .044$

#### On call:

- There are times when dealing with other coordinators is difficult.  $r_s = -.237$ , n = 88, p = .025
- The role of the transplant coordinator is unique.  $r_s = .260$ , n = 89, p = .013
- S20 I feel ambivalent about my role as a transplant coordinator. r<sub>s</sub> = -.238, n = 86, p = .026
- S24 Transplant coordinators often have minimal time with no 'on call' commitments.  $r_s = .231$ , n = 88, p = .030
- S27 There needs to be a specific university qualification for transplant coordinators.  $r_s = -.219$ , n = 87, p = .041

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# Kruskal-Wallis test – contingency tables for statistically significant results

# Age groups

Table 6.43: Contingency table: age groups & response percentages to statement 13

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
21-30	0.00	2 15.38	2 15.38	7 53.85	2 15.38	13
31-40	3 6.12	11 22.45	1 2.04	22 44.90	12 24.49	49
41 - 50	0.00	3 10.71	5 17.86	16 57.14	4 14.29	28
51 - 60	0.00	0.00	1 8.33	3 25.00	8 66.67	12
Total	3	16	9	48	26	102

S13 There is no career structure for transplant coordinators. KW = .9.65, df = 3, p = .021

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#### Gender

Table 6.44: Contingency table: gender & response percentages to statement 32

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Female	2 2.33	25 29.07	21 24.42	33 38.37	5 5.81	86
Male	0.00	1 9.09	1 9.09	7 63.64	2 18.18	11
Total	2	26	22	40	7	97

Frequency Missing = 5

S32 There is tension among transplant coordinators when marginal organs are offered to transplant units. KW = .5.61, df = 1, p = .017

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# Professional background

Table 6.45: Contingency table: nurses/non-nurses & response percentages to statement 25

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
No	2 40.00	2 40.00	0.00	1 20.00	0.00	5
Yes	2.08	18 18.75	5 5.21	43 44.79	28 29.17	96
Total	4	20	5	44	28	† 10 <b>1</b>

Frequency Missing = 1

S25 A nursing qualification should be the minimum required for transplant coordinators. KW = 7.92, df = 1, p = .004

Table 6.46: Contingency table: nurses/non-nurses & response percentages to statement 7

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree .	S. Agree	Total
No	0.00	3 75.00	1 25.00	0.00	0.00	4
Yes	1 1.04	19 19.79	16 16.67	55 57.29	5 5.21	96
Total	1	22	17	55	5	100

Frequency Missing = 2

S7 As organ donation and transplantation has become more 'run of the mill' the level of cooperation from health professionals has improved. KW = 6.64, df = 1, p = .009

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# **Employer**

Table 6.47: Contingency table: employer & response percentages to statement 2

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	2.99	17 25.37	15 22.39	26 38.81	7 10.45	67
Agency	0.00	3 16.67	0.00	9 50.00	6 33.33	18
Other	0.00	6 60.00	0.00	3 30.00	1 10.00	10
Total Frequency	2 Missing =	26 7	15	38	14	95

S2. There is a lack of national focus among coordinators. KW = 8.50, df = 2, p = .014

Table 6.48: Contingency table: employer & response percentages to statement 28

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	4 6.06	13 19.70	18 27.27	23 34.85	8 12.12	66
Agency	1 5.56	1 5.56	1 5.56	9 50.00	6 33.33	18
Other	20.00	1 10.00	0.00	60.00	10.00	10
Total	7	15	19	38	15	94

Frequency Missing = 8

S28. An appropriate third party, other than organ donation agencies and transplant units, could facilitate the meetings between donor families and recipients if both parties agree. KW = 7.11, df = 2, p = .028

Table 6.49: Contingency table: employer & response percentages to statement 16

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Hospital	0.00	5 7.58	4 6.06	29 43.94	28 42.42	66
Agency	2 11.11	3 16.67	3 16.67	3 16.67	7 38.89	18
Other	0.00	3 30.00	10.00	5 50.00	10.00	10
Total	2	11	8	37	36	94

Frequency Missing = 8

S16. The roles of transplant coordinators throughout Australia and New Zealand need industrial standardisation. KW = 6.75, df = 2, p = .034

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# **Employment status**

Table 6.50: Contingency table: employment status & response percentages to statement 16

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Full Time	2 2.94	10 14.71	9 13.24	26 38.24	21 30.88	68
Part Time	0.00	1 3.23	0.00	15 48.39	15 48.39	31
Total	2	11	9	41	36	99

Frequency Missing = 3

S16. The roles of transplant coordinators throughout Australia and New Zealand need industrial standardisation. KW = 6.86, df = 1, p = .008

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# Country

Table 6.51: Contingency table: country & response percentages to statement 6

Frequency Row Pct	Disagree	Unsure	Agree	S. Agree	Total
	10 10.87	2 2.17	49 53.26	31 33.70	92
New Zealand	4 44.44	0.00	4 44.44	1 11.11	9
Total	14	2	53	32	101

Frequency Missing = 1

S6. Other health professionals do not acknowledge the complexity of my role. KW = 5.08, df = 1, p = .024

Table 6.52: Contingency table: country & response percentages to statement 1

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Australia	3 3.23	18 19.35	8 8.60	57 61.29	7 7.53	93
New Zealand	0.00	0.00	0.00	7 77.78	2 22.22	9
Total	3	18	8	64	9	102

S1. Transplant coordinators have control over their role and how it should be performed/carried out. KW = 4.95, df = 1, p = .026

Table 6.53: Contingency table: country & response percentages to statement 18

Frequency Row Pct	S. Disag	Disagree	Agree	S. Agree	Total
Australia	1.08	8 8.60	43 46.24	41 44.09	93
New Zealand	0.00	4 44.44	3 33.33	2 22.22	9
Total	1	12	46	43	102

S18. A large percentage of the transplant coordinators' work is invisible labour and therefore difficult to quantify. KW = 4.39, df = 1, p = .036.

Table 6.54: Contingency table: country & response percentages to statement 20

Frequency Row Pct	S. Disag	Disagree	Unsure	Agree	S. Agree	Total
Australia	20 22.22	42 46.67	12 13.33	14 15.56	2 2.22	90
New Zealand	4 44.44	5 55.56	0.00	0.00	0.00	9
Total	24	47	12	14	2	99

Frequency Missing = 3

**S20.** I feel ambivalent about my role as a transplant coordinator. KW = 4.33, df = 1, p = .037

Appendix 38

An overview of the main properties and their characteristics in relation to each of the categories

CHARACTERISTICS	- Professional isolation - Non-supportive colleagues - Voice not heard - Poor communication - Lack of acknowledgement - Competition - Expendability - Others knowing best - Spiritual - Job satisfaction - Connection - Making a difference - Considerable intrinsic rewards - Deep bond - Unique - Unique	, develop evels ing an expert nowledge
CHARACT	Respect Trust Shared goals Good communication Teamwork Sharing knowledge & experience Compromise/flexibility Peer support Debriefing Networking Rad behaviour Undervalued Non-supportive colleagues Offensive language Psychological stress Bullying Expendability No communication Poisoned relationships	<ul> <li>Reaching a certain standard</li> <li>Takes time</li> <li>Being accountable</li> <li>Willingness to learn, move forward, develop</li> <li>Being professional</li> <li>Maintaining standards, education levels</li> <li>Best practice</li> <li>Moving forward, improving, becoming an expert</li> <li>Advancement, attainment of new knowledge</li> </ul>
PROPERTIES	• Supportive - Unsupportive * Aggressive or toxic ~ Virtual / Proxy	Competence Learning the job Taking responsibility Continuing education Providing quality practice / service Advancement Improvement Building on prior knowledge / expertise Who should perform the role
CATEGORY	CORE CATEGORY  RELATIONSHIPS  • Affiliation • Alliance • Interaction • Connection • Interdepence • Interdepence • Interdepence • Interdepence • Interdepence • Interdepence • Litter role - The role - Outcomes	KNOWLEDGE AND EXPERIENCE  • Knowledge • Experience • Experience • Experies / use of skills • Education • Qualifications • Who should perform the role
THEORETICAL CODE	INTERACTIVE FAMILY  • Interdependence  • Mutual effects  • Covariance  • Mutual dependency	PROCESS FAMILY  • Stages • Phases • Steps

Appendix 38: An overview of the main properties and their characteristics in relation to each of the categories (cont.)

THEORETICAL CODE	CATEGORY	PROPERTIES	CHARACTERISTICS
THE SIX Cs - CONTEXT  • Environment • Conditions • Settings	• Work environment • Politico-economic • Socio-cultural • Medico-legal • Physical • Physical • Psychological - Work demands & conditions - Excessive workloads - On call demands - Part-time work - Hole Safety + Role Attributes + Job satisfaction + Extrinsic factors + Intrinsic factors	Unable to predict work environment Sometimes limited control of environment Political Legal Business Financial Public Private Personal Cultural diversity Private Frustration Emotional costs to coordinators families Footenment / enjoyment Positive outcomes Healance between work/personal life Flexibility Meeting a variety of people Challenge Himmacy of the job Connection with people Making a difference	Uncertainty Uncertainty Unpredictable Bureaucracy Cost efficiency, standards Being in the public eye, on view to others Alting to inner self, private information shared between co-workers and family, recipients Attrition rates Unpredictable work load Long hours Missing private functions Disruption to family time Heavy eskies Driving when tired Emergency transport – high speed Tiredness, long hours, decreased food & fluid intale, interrupted sleep No downtime Autonomy Challenges Haimacy of the job Making a difference Making a difference

Appendix 38: An overview of the main properties and their characteristics in relation to each of the categories (cont.)

CATEGORY
<ul> <li>Positive outcomes</li> </ul>
* Negative outcomes
- Work in progress
The extra mile
1
# Job satisfaction
<ul> <li>Making a difference</li> </ul>
// Turning tragedy into a positive

In memory of my beautiful black labrador

Tasha whose gentle spirit infuses

every page of this thesis

Thank you my loyal and much-loved friend

